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Black Summer bushfires

Several Clubs were affected the Black Summer bushfires, losing homes and clubrooms. Some members like Jeremy from Adaminaby Pony Club helped fight fires; Mallacoota Pony Club lost its clubrooms and fencing. Other Clubs rallied to help those affected.

Message from the Australian Sports Commission

The start of 2020 has been an extraordinarily tough time for Australians, including all of us committed to sport.

The impact of bushfires and the COVID-19 pandemic have been confronting for communities, where we all know sport plays such an important role.

At the Australian Sports Commission (ASC), comprising Sport Australia and the Australian Institute of Sport (AIS), our energy is focused on supporting our partners through these times as we continue to advocate the importance of sport to our economy, productivity, health, wellbeing and culture.

We believe whole-heartedly that when we get through this challenging period, sport will play a prominent role in lifting the nation's energy and spirits again.

Times such as these can also make us more appreciative of what we do have and of the success we have achieved.

Success in sport is always hard fought. But it's a fight Australian high-performance sport welcomes as it continues to achieve success.

Last year the wonderful Ash Barty won the French Open and became our first female No1 tennis player since her idol, Evonne Goolagong Cawley, in 1976. Javelin-thrower Kelsey Lee-Barber set personal bests throughout the year and took the title at the IAAF World Championships in Doha. Dylan Alcott added three more Grand Slam quad wheelchair singles trophies to the cabinet and Sailing duo Matt Belcher and Will Ryan claimed the men's 470 World Championship. In the pool, our swimmers won seven gold medals at the FINA World Championships, placing Australia fourth on the medal tally.

This year our inspiring women's cricket team won a fifth World T20 title, drawing a record crowd of 86,174 to the MCG. How fitting that this historical moment fell on International Women's Day. These results are a testament to the tenacity and passion of athletes, coaches, sports staff and sporting organisations, which know we have all the skills and abilities to achieve success.

I am proud too of the service our organisation provides to Australian sport each year, on behalf of the Australian Government.

The ASC, through Sport Australia and the AIS, delivers 25,000 grants a year.



The AIS, funds and prepares our Olympic, Paralympic and Commonwealth Games to represent us at the

highest level in international competition.

In the past few years, we have enhanced our support to athlete wellbeing and engagement, a move that is essential, especially in the current environment.

Sport Australia invests in sports participation programs, from our national Sporting Schools program for younger children through to the Better Ageing program aimed at Australians aged 65 and over.

So many of these grants fuel aspirations. Our Local Sporting Champions program supports 9,000 children a year to reach for their sporting dreams.

Our Women Leaders in Sport program and the AIS Talent program provide opportunities for women to progress their professional development in all roles across sport.

We continue to work with sports to modernise traditional governance structures in Australian sporting organisations and we continue to encourage environments that are inclusive, diverse, safe and welcoming, making sport the benchmark for a more equitable society.

This was to be the year of the 2020 Olympics and Paralympics in Tokyo. Instead, it has been postponed to 2021, with the Olympic Games to be held from 23 July to 8 August 2021 and the Paralympics from 24 August to 5 September 2021.

We have already witnessed a great deal of positivity from athletes who now need to re-set. I'm confident, as a united sport system, we will do the same.

John Wylie AM Chair, Australian Sports Commission



Message from the Chair



In a year of unprecedented challenges and many uncertainties Pony Club Australia has continued to engage, collaborate, and drive connection and unity across Australia.

We hold our history of 80-plus years as a place of honour whilst having a clear view of the future. Like many organisations across Australia and the world, the

onset of a global pandemic following extreme and major bush fires posed many challenges. The rallying of members across Australia to support those in need highlighted our strong connection to community and the care of others.

Through challenge we created opportunity such as the successful collaboration and output from our committees and councils. The PCA National Safety Committee, formed following the National Safety Conference in early 2020, considered recommendations from the NSW Coroners' findings along with our sport's needs. The committee acknowledged that policies that continue to ensure the safety of our riders, along with easy to understand guidelines for clubs and members, were priorities. The Education and Development Committee is developing innovative programs to drive education and participation by riders and coaches.

The Youth Advisory Committee launched a fantastic photo competition that brought laughter, fun and connection to all ages across our community.

We listened and noted the requests for more national rules, guidelines and policies and convened several working groups to deliver these. The outputs will be realised in 2021, including the first PCA National Gear Rules. I would like to take a moment here to thank everyone involved in all PCA councils and committees; your time and contribution are very much appreciated. Overall, many of our committees have produced strong results with recommendations and presentations of ideas for increased participation, education programs, learning and accreditation systems.

The successful adoption of our new syllabus has been wonderful to see in 2020. It is more than best practice in equitation science and continued improvement of

rider safety and horse welfare - it's a program with which all our member can connect, learn, upskill and develop.

#PonyClubPlanB was created to meet the challenges of lock downs, when friends were not able to get together, and clubs were having to temporarily close. Plan B was an exciting opportunity for our riders to stay connected. The success of Plan B continues across Australia with examples including the Discipline of the Month, sharing visual presentations of how we remember and commemorate Anzac Day, and so many wonderful outcomes during a time of great uncertainty.

I would like to take a moment here to thank everyone involved in all PCA councils and committees; your time and contribution are very much appreciated. Overall, many of our committees have produced strong results with recommendations and presentations of ideas for increased participation, education programs, learning and accreditation systems.

The growth of our Accredited Riding Centres was challenged by COVID-19 but has had solid national adoption. It continues to be an area PCA supports and we encourage clubs to welcome this initiative. No longer is not owning your own horse a barrier to being part of Pony Club, and it is an important pathway to becoming part of our community.

We will continue to make investment in critical areas to improve stakeholder satisfaction and engagement, and systems and products that support animal welfare while educating and keeping our riders and members safe. Our councils and committees will continue to advise and offer expertise to the board across multiple disciplines, and develop national polices and guidelines. The board has enjoyed connecting with the states and will continue with

the successful and jointly rewarding buddy program as well as being available for Member Forum connections.

There were no international or national events outside of Zoom in 2020 and we congratulate the Victorian team that competed in the International Online Quiz in December. We have supported our riding centres and members of China Pony Club using technology and conducting certificate assessments by video.

We finished the year in a sound financial position due to successful grant applications, merchandise sales and cost savings due to cancellations of international events, meetings and travel. This strong growth was achieved despite the challenges that came to the health and safety of our staff, contractors, and stakeholders at all levels. We looked for and created opportunities in the face of the challenges that would service, support and engage our communities. Our strong governance, operations and financial management will enable us to invest into key platforms for the future.

PCA farewelled two Directors, Michelle Harper and Mark Bradley. We thank them for their contribution to the board and the wider Pony Club community, and wish them good health and success as they take on new endeavours. We welcomed the appointment of Dr Andrew McLean for his third and final term.

Our CEO Dr. Catherine Ainsworth continues to lead from the front, making a positive impact on the business, while refining our resources to align with the needs of our members. I would like to thank Catherine, her team, my fellow Directors, our business partners, stakeholders and of course our members and the many volunteers who make it possible for Pony Clubs across Australia to be a place of belonging.

Heather Disher Chair, Pony Club Australia

Pony Club Australia Strategic Plan 2019 - 2021 Our Shared Values **Our Vision Our Mission** A life with horses starts here Remain the largest equestrian organisation in Australia through education, opportunities, enjoyment and community Unity Responsibility Accessibility Our Outcomes: Increased participation in equestrian sport Improved unity and strategic alignment Higher profile in local and national media Financial resilience through diversification of revenue sources Technology enabling connection with participants and the community Enhanced care of horses and riders Leading education programs for riders, coaches and officials Our Strategic Priorities: Education & Governance Connection Development

Opportunities from Adversity



During 2020 we made the most of the opportunities that COVID-19 lockdowns presented to activate many consultative groups with representatives from across the organisation.

New technology platforms enabled Pony Club Australia to maintain national networks, gather evidence to inform decision making using member surveys and

run a series of quizzes for members.

PCA continued our work on the priorities in the 2019 – 2021 Strategic Plan in the areas of:

- · Organisational Governance
- Increased Participation
- · Awareness and Connection
- Education and Development
- · Welfare and Care

Organisational Governance

Sport Australia launched a new version of the Mandatory Sports Governance Principles for National Sporting Organisations (NSO) in March 2020 which provided an opportunity to review PCA's compliance with best practice. PCA participated in a board performance review conducted by Sport Australia which identified that the PCA board was functioning very well. The board has a few areas of future focus so that the organisation can continue to be ranked very highly amongst its NSO peers.

PCA was selected by Sport Australia to road test 'Game Plan', the new club governance tool to replace the Club Health Check and we thank those members and clubs that participated in the pilot and provided feedback. We will be promoting greater use of this tool in 2021 as a simple method for clubs to identify priorities for action.

PCA was the recipient of several COVID-19 grants from state and federal government in recognition of the impact of lockdowns on sports participation. The support of the Victorian Government is particularly appreciated, and we ended 2020 in a sound financial position.

Increased Participation

Being able to spend time with your horse was a great benefit to our members during the year, and we know that horses are good for mental and physical health. Whilst competitions were suspended in some areas and for some parts of 2020, participation did not stop.

The 'Discipline of the Month' initiative gave clubs and members a foundation to try something new and we appreciate the support of experts from around Australia to promote the diversity of sports within Pony Club.

Whilst limited by COVID-19, the Centre Membership program expanded to all states of Australia and we have received positive feedback from Centres and new members about the value of the program. We look forward to facilitating the pathway from starting lessons at a riding centre to purchasing a horse and joining the local Pony Club; however we seek stronger support at the local level to ensure this happens.

Our wings were clipped, so international teams were cancelled for 2020. This was particularly disappointing for those members who had set their sights on the Mounted Games and Tetrathlon competitions. Congratulations to the team from Victoria that represented Australia in the international Pony Club Quiz competition in December organised by The Pony Club UK.

Whilst limited by COVID-19, the Centre Membership program expanded to all states of Australia and we have received positive feedback from centres and new members about the value of the program.

Australia assumed leadership of the Pony Club International Alliance in 2020 and Heather Disher, current PCA Board Chair, was appointed PCIA Chair. The focus was on sharing information about approaches to marketing the organisation.

Looking forward to 2021, the planning for the next National Championships began in earnest in 2020. We appreciate the input of the National Discipline Committees to the program of competition which must evolve to meet the expectations of members and develop our riding disciplines.

Awareness and Connection

We were excited to launch our new website in 2020 and continued the steady growth in our social media channels. A competition to design a new PCA polo shirt was a highlight and we are very proud that this design by Natalie White is now worn by members across Australia. The photo competition run by the PCA Youth Advisory Council was another successful campaign to showcase the organisation.

A program of activities started under the #ponyclubplanB umbrella included 'Crafty Tuesdays' and 'Welfare Wednesdays' that ran throughout the year. Active April mobilised teams from across Australia and we enjoyed both the competitive spirit and ingenuity to keep club members connected. Congratulations to the many Pony Club coaches and clubs that ran online activities that encouraged members to keep active and learning with their horses whilst gatherings were suspended. The spirit with which Pony Club members recognised ANZAC Day at home received coverage in mainstream media.

In addition to the annual PCA awards we introduced three new values-based awards for which any one can nominate at any time of the year to reward those members who are a 'Welfare Warrior', 'Sustainability Champion' or 'Community Captain'. We appreciate the support of PCA Award sponsors Heiniger, DMAC Apparel and national sponsor Gow Gates.

PCA is always pleased to assist our individual members and Pony Clubs when called upon. It was very satisfying to support the successful grant applications for Mallacoota Pony Club. Mallacoota PC received funds from RSPCA Victoria, Commonwealth Bank, Budget Direct and the Victorian Government to enable rebuilding of club infrastructure destroyed by bushfire. We gained welcome media attention as part of the 2020 Melbourne Cup television broadcast.

Education and Development

2020 saw riders move to the new syllabus and certificate program. Australia is the first Pony Club organisation in the world to incorporate evidence-based practices and equitation science in a program for young riders. PCA appreciates the support of the many club coaches that have embraced the new material.

PCA produced new material to support members including a self-assessment checklist to judge readiness for an exam, quizzes to test horsemanship knowledge and templates to ensure that assessment practices were consistent across Australia.

Congratulations to Arcadia Pony Club in NSW that led the way in implementing digital certificate assessments to support riders during 2020. PCA implemented a similar program to enable us to

support members of China Pony Club to continue their progress through the PCA syllabus.

Welfare and Care

The year commenced with the first National Safety Conference for horse sports that was well attended by Pony Club and other equestrian organisations. The workshop following the conference gave rise to the formation of the PCA National Safety Committee that met throughout 2020 and progressed several initiatives to improve safety practices across the organisation. The national incident reporting system will provide us with data to identify and address safety risks.

A national survey of members provided insight into animal welfare concerns and reporting practices. This will inform the next PCA Horse Welfare Policy to be completed in 2021. We are confident that our members place a high priority on both rider safety and animal welfare. PCA led a campaign on horse whiskers to highlight the role of whiskers to the horse's sensory perception. We encourage members to consider the welfare impact of such practices done for cosmetic reasons as they also threaten the 'social licence' for horse sports.

The reputation of Pony Club in the Australian community is strong, and we carry much goodwill earned over the past 81 years. We need to emphasise that we are;

- · the grass roots of the horse industry
- the training ground of Olympians, jockeys, coaches, horse breeders and more
- a National Sporting Organisation recognised for best practice governance
- focussed on the safety and wellbeing of our human and equine participants
- proud of our education program and the evidencebased horse-training methods we advocate
- multi-generational and welcoming to participants from different age groups
- offering a diverse horse experience with different riding disciplines
- evolving to meet the needs of current riders and attract new participants to the sport
- a place to have fun, meet people and build community connections.

2020 showed us that Pony Club people are innovative, resilient and flexible. My thanks to the PCA Board for their contribution and support and to our small, dedicated and hard working team of staff.

Dr Catherine Ainsworth CEO, Pony Club Australia

Pony Club Australia National Awards 2020



Meet our winners *





Coach of the Year

Winner Rachel Edwards. Rachael was nominated by Seville Pony **Club**, but supports and instructs at seven or more clubs in the region. Rachel says: 'Being a Pony Club Australia Coach is so rewarding, as you are assisting young riders develop and shape their equine skills and knowledge. Being involved in the partnership of a rider and horse, watching the bond form between them and sharing their progress with them, gives a coach such satisfaction knowing that you have made a positive influence in their journey!'

She is passionate about preserving the integrity of proficiency certificates and the incredible opportunities for young people in pony club. She really stepped up in lockdown, creating online competitions, webinars and convening online, drop in education and catchup sessions for members.

The other finalists were Michelle Despax and Margrete Erling.



Volunteer of the Year Joint winner

Erin Hunn of Southern Zone in Tasmania, has a wealth of knowledge around governance. She is on the Zone committee and is currently Visiting Commissioner. She is also on the State Chief Coaches Panel, is a State Board Director and the State Secretary. As State Secretary she played an active role in introducing the contemporary governance model of a Board structure, where a new Constitution was developed. She then helped clubs in her zone to move to the new governance model. Erin started the 'Highlands Hopefuls' camp which trains up state championship eventing riders. She helps organise Tasmania's state championships. She is a Level 1 coach and eventing technical delegate and is always willing to help with change at both the grassroots level, and at the top.



Volunteer of the Year Joint winner

Joint Winner Lois Dawes, Babinda Pony Club Lois is loyal and hardworking and promotes sportsmanship and friendship within Pony Club. She has held many positions for her Club and is a whiz at getting grants for ground and facility improvements. Now a great grandmother, Lois and her husband do most of the ground maintenance, and she oversees local community service workers as they work off their sentences at the grounds. She has set up a Club library and organises training camps where she also teaches. She is the 'go to' person for insurance matters and rules and regulations.

The other finalist for Volunteer of the Year was Belinda North, Mudgeeraba Pony and Hack Club.









Pony Club Australia National Awards 2020



🟲 Meet our winners 🖈







Rider 18-25 years

Winner Sarah Gant, Hendra Pony Club

Sarah says: "The experience of being a Pony Club member is what you make of it, with so many opportunities to gain certificates and other qualifications, as well as just getting outside and having fun. There is so much chance for growth not only as a rider and a competitor but as a person. The confidence and social skills I have gained have been invaluable to me. The qualifications I have gained also help me greatly from a professional standpoint, aiding me in getting jobs and applying for scholarships. " Finalists were J'Aime Mallon, Riddells Creek Pony Club and Georgia Laird, **Buderim Horse and Pony Club.**



Rider 13-17 years

Winner Holly Pulford, Murrumbateman Pony Club

Holly says: "Pony Club has provided me fabulous opportunities from learning new disciplines, caring for my horse, meeting new friends and competing internationally. Pony Club is a wonderful inclusive and supportive community which accommodates each and every rider, no matter what their ability. I'd encourage anyone who has a love of horses to join Pony Club as there are so many amazing opportunities and experiences to be had."

Finalists were Cohen Wade, Stratford Pony Club and Morgan Lane, Horsham Pony Club.



Rider Under 13 years

Winner Chloe Daun, Huntingfield Pony Club

Chloe says she loves Pony Club as she gets to meet up with her friends. She loves competing for pony club at eventing, show jumping and dressage. She felt privileged to compete for Pony Club Tasmania in Sydney at National last year.

Finalists were Tehani Badke, Coffs Harbour Pony Club and Stella Phillips, **Cranbourne Pony Club.**



Club of the Year

Winner Lilydale District Pony Club, Tasmania

The Club has made major improvements to the grounds, developed a detailed strategic plan and implemented Code of Conduct and succession planning. Lilydale District earned Level 3 accreditation with the Good Sports Program which includes the Healthy Minds Program. The club has risk assessment reports and regular facility and equipment safety checks, and has established a Riding Encouragement Grant for disadvantaged riders, which is awarded quietly to eligible members. Lilydale District has built strong community and business partnerships, and the club participates in special causes like the bullying-related Dolly's Day. It has a long-term partnership with 'Dolly's Dream'. All this occurs while fostering fun, friendships, learning and wellbeing.

The finalists were Arcadia Pony Club and Londonderry Pony Club



Global Pandemic calls for a Plan B

In 2020 when regular Pony Club activities like rallies/musters, clinics, camps and competitions were put on hold for many clubs, Pony Club Australia moved to #PonyClubPlanB to encourage members to keep riding, keep active, keep learning, take extra special care of their horse, and stay connected to PC friends. Technology was the key, and members joined in with gusto making it a big success.



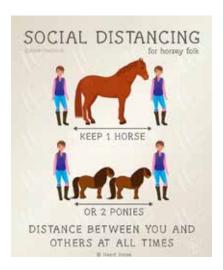
Our first National Online Quiz drew lots of riders (and even coaches) keen to test their knowledge. This became a quiz series. Online quizzing and activities continue to be a part of the Pony Club learning experience via our website.

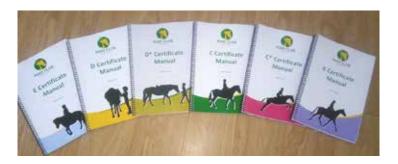


Pony Club members joined the 10,000 Steps Active April steps challenge. A total of 33 teams from around Australia stayed active by walking, riding and running and be in the running for great prizes. Sponsors like the Riders Pod came on board with regular video clips and posts with great exercises for riders and recipes and tips for healthy eating.



The Riders Pod





Lockdown was a good time to study for the next proficiency certificate, using the new manuals.



Being creative was encouraged. PCA ran a nation-wide competition to design a new long-sleeved, lightweight and sun smart polo top. With around 50 entries it was a hard decision to come up with finalists, but in the end one design really stood out when we asked members to vote on their choice. The winner was 16yo Natalie White, from Mareeba Pony Club Queensland; being presented here with the first top by board member Juliet Skinner. The tops are now sold through the PCA store and are very popular.





Regular Facebook posts for 'Crafty Tuesday' and 'Welfare Wednesday' gave plenty of ideas to members about making, repurposing or reusing horse gear, as well as advice and tips for caring for their horses.



For ANZAC Day 2020, people were asked to pay tribute in their driveways instead of gathering. We encouraged our members to do this, and they responded in droves, made signs and sent us photos, which PCA compiled into a moving video tribute. This was shared far and wide around Australia by members and media. We were so proud of what members did.











PCA Youth Advisory Council Photo Competition

The Pony Club Australia Youth Advisory Council (YAC) was formed in 2019 to help PCA engage with and gain direct input from members on a variety of issues. This is a forum for 10-12 members aged 16-28 years to consult and advise on matters including the PCA Syllabus, leadership programs and relevant PCA policies. It will also be a training ground for future Pony Club leaders.

In 2020 during COVID-19 restrictions and lockdowns, the council organised a photo competition, calling for photos in five categories. They organised sponsors and judges and promoted the event to members through social media - Facebook and Instagram in particular. The response was overwhelming with almost 1000 entries from members around the country. The fancy dress category winner was so topical it became our Annual Report cover photo, summing up the unusual year it was in 2020.





Category 3: #pcafancydress

Winner

Poppy Male Onkaparinga Pony Club Submitted by Jess Male

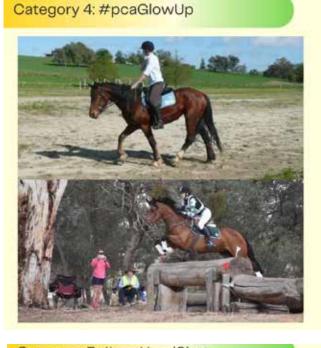




Youth Advisory Council Photo Competition 2020



Horseland



Winner



Evie Harris Draper Kergunyah Pony Club Submitted by Johanna Harris Draper



Youth Advisory Council Photo Competition 2020



Category 5: #pcaHeadShot

Sarah Hodge Sarina Pony Club submitted by Melissa Hodge

Judge - "I chose this image for many reasons, primarily though as it is a photo I would have shot had I been given the opportunity.

I love the composition of this image; the look on the little girl's face speaks volumes, the pony is perfectly alert, the moment has been captured perfectly.

I shoot how I feel. This image made me feel and that is what photography to me is about."





Winner



Youth Advisory Council Photo Competition 2020





Tasmania

Pony Club Tasmania continues to have a wonderful team of willing volunteers who work tirelessly to allow our membership to ride and enjoy all kinds of sport concerned with horses and riding, in a safe and supportive environment. The support of the Department of Communities, Sport and Recreation Tasmania, both financial and administrative is also acknowledged, assisting us to provide quality education and training programs at the grass roots level of our sport.

The advent of the COVID-19 Virus certainly threw a challenge to our sport, but we are pleased to advise that even with the shutdown, Pony Club Tasmania continued to provide quality education programs through the great work of our Chief Coach and the Chief Coaches panel. This time was used to implement valuable virtual coaching and assessing workshops which saw an unprecedented number of participants take part. Clubs were also active in supporting riders in the test space in readiness for the resumption of face to face riding and in turn, the resumption of testing.

The Board also met more regularly via Zoom, keeping abreast of the situation and disseminating

Our efforts during the COVID-19 shutdown were recognised by the Department of Communities, Sport and Recreation as one of the best sporting organisations in the State in continuing in our endeavour to meet our KPIs.

information to our members as it came to hand. A comprehensive COVID-19 Safety Plan was developed and many hours work went into developing the plan and keeping it updated as each stage of the shutdown went deeper and conversely, began to lift.

Our efforts during the COVID-19 shutdown were recognised by the Department of Communities, Sport and Recreation as one of the best sporting organisations in the State in continuing in our endeavour to meet our KPIs.









State reports

We were extremely lucky to enjoy a very successful Eventing State Championships at Huntingfield Pony Club in the Southern Zone, one week prior to the advent of COVID-19! Over 100 riders enjoyed a well run event over a revamped course and we take this

opportunity to thank Huntingfield Pony Club and the Southern Zone for putting so much effort into the Event.

Sadly, our Dressage and Jumping Championships and Mounted Games Championships to be held in April and May respectively, did not go



ahead due to the COVID-19 shutdown. The Dressage and Jumping Championships were run in October with a very successful championship taking place in the North West zone who had been working hard in a new environment to ensure the success of these Championships.

The Board continues to work towards the 40/60 per cent gender diversity KPI of our State Government agreement by 2023 to ensure our State funding remains intact. This funding assists with all of our education and coaching clinics therefore it is important we continue to work towards this target.

It is pleasing to report that 90 per cent of our Clubs have moved to the new Clubs Constitution which brings them onto a contemporary governance platform.

In recognition of the impact the COVID-19 virus has had on many families, the Board approved an early bird discount for members re-joining Pony Club in July and August. This was to support families wanting to re-join riders at a time when many had suffered financial strain.

We must recognise and say thank you to the amazing volunteers, members and supporters of Pony Club in Tasmania for their valuable contribution and support.



Queensland

2020 was certainly a year with a difference!

The year started off on a very positive note at the Southport Pony Club where the annual State Seminar was conducted. As usual there was a lot on offer over the five days enabling riders, coaches and officials a selection of activities including lessons for riders, refreshers, pre-schools and instructor exams and assessments. The State Seminar is a valuable resource where everyone has the opportunity to upskill, network and socialise.

Southport Pony Club was the venue for the first meetings of the membership year for the State Instructors Panel and the Regional Directors of Coaching. These meetings set the focus and goals for the year.

While there were many events scheduled throughout the year with a lucky few being conducted, the majority, unfortunately, had to be cancelled due to the onset of the COVID-19 pandemic. Not to be thwarted, the State

With the availability of these videos, riders throughout the state were able to continue training and upskilling while still engaging with their coaches. This initiative has been widely accepted by riders and coaches alike and with its success has now become a permanent coaching tool.

Chief Instructors' Panel (CIP) led by the State Chief Instructor, Michael Carlson took up the challenge on how to engage with our members and enabling them to continue activities during the pandemic. This led to the introduction of PCQ online coaching videos. With







the availability of these videos, riders throughout the state were able to continue training and upskilling while still engaging with their coaches. This initiative has been widely accepted by riders and coaches alike and with its success has now become a permanent coaching tool. Our thanks to those from the CIP for their tireless efforts in producing a quality coaching resource.

Queensland was fortunate that it fared better than some other states and PCQ was able to conduct the State Jumping Equitation and Showjumping Championships. These events were hosted by Zone 2 at the Beaudesert Show Grounds. While numbers were down as expected, these championship events were still very competitive with riders from 19 zones as far away as Far North Queensland and the Far West of the state travelling to Beaudesert to compete. Of course, it goes without saying these championships were conducted strictly within the COVID-safe guidelines and Zone 2 and its volunteers must be congratulated for a well conducted event.



As we progressed further into the second half of the year, we saw more and more clubs able to conduct events, camps and Christmas breakups.

2020 was certainly a challenge and PCQ sends it thanks and gratitude to our sponsorship partners as well as our members, including Club and Zone administrators and coaches for their continued support of Pony Club and Pony Club Queensland during a year that showed by working together we were still able to achieve the impossible. Let's hope that 2021 will be a brighter and less dramatic year!



Victoria

Membership has been stable this year and our Clubs continued to run great rallies and successful events.

It was clear early on that COVID-19 was going to be something like we had never experienced and the PCV State Council started planning very early.

To ensure members stayed engaged, a number of online initiatives were put in place at PCV, Zone and Club level. The PCV certificate Facebook pages,

District Commissioner and coaching pages, and online competition were very well received. A series of webinars including MyPonyClub training, Dressage Coaching and Saddle-fitting were very popular and will continue post-COVID.

PCV developed a Return to Riding plan with information on complying with the current government directions. Direct advice was provided to members via phone and email.

Like many organisations we have all become Zoom savvy, with all the PCV meetings including State Council, committee and other meetings being held online. This has illustrated it is not always necessary to meet live; perhaps post-COVID there may continue to be a mixture of online and face to face meetings.

The PCV state office staff have worked tirelessly to ensure we were able to continue to offer services during 2020. All staff continued their work from their homes and it is a credit to one and all that for many members it was not apparent that staff were not in the office.







Last year the new national Syllabus of Instruction was released and was very well accepted by coaches and riders alike. A number of workshops were conducted to ensure our coaches were tuned in to the new manuals.

National Championships

PCV will host the 2021 National Championships and planning has been underway throughout 2020, ably led by Tracy Hosier and Paul Seuren and a host of experienced volunteers.

New national Syllabus

Last year the new national Syllabus of Instruction was released and was very well accepted by coaches and riders alike. A number of workshops were conducted to ensure our coaches were tuned in to the new manuals. The new manuals are a step forward, including the creation of the D and D* Manuals for Older Riders, with more suitable language for later starters.

Safety Conference

In February 2020 many Pony Club Victoria members, staff, coaches and volunteers attended a National Safety Conference for all equestrian sports held in Melbourne by Pony Club Australia. With many expert speakers from EA, EV, HRCAV, PCA, PCV and elsewhere it was very instructive on what we needed to do to improve safety. Work has started at the PCA and PCV level, with PCV volunteers serving on PCA committees and our own Rules Committee putting some work in improved rules and processes to improve safety.



South Australia

We started the year as any other year. Clubs and Zones got going with rallies, training days and competitions. As history shows the whole world was turned on its head early in 2020. PCASA Clubs and Zones had to start thinking outside the box after we were forced to stop all our face to face gatherings. Some clubs used the down time to make improvements to their grounds.

Many clubs and some zones were very proactive during the shutdown, with online activities and virtual rallies and some very ingenious ideas.

Pegasus Pony Club kept their members engaged during COVID-19 isolation by running a small dressage competition by video. This allowed Pegasus and other PCASA members to ride their horses with purpose and have fun. Participants

could either ride at their agistment centre or on club grounds by arrangement. The club set up an arena on the grounds for three weeks to allow members to use at their own time and weather permitting. Five riders took the club option, and six riders rode at other venues. Some riders took the opportunity to plait up their horses and make them feel special.

Members could also keep engaged with activities run by PCA under the Plan B program. The online quiz as part of 'Pony Club Plan B' was a hit with the members and other clubs also ran online Kahoot quizzes for their members.

We held our annual Coaches Clinic in July with Equitation Science the topic, looking at the new syllabus content and how it all worked. It was well attended given the restrictions in place.







Many clubs and some zones were very proactive during the shutdown, with online activities and virtual rallies and some very ingenious ideas. Pegasus Pony Club kept their members engaged during COVID-19 isolation by running a small dressage competition by video.

Due to the uncertainly with COVID-19 we cancelled our State ODE Championships and State Championships for 2020.

Our Newsletter continues to be a great source for information and some interesting stories from clubs.

Some of our members sat on the National Gear Rules committee, and on the different discipline committees formed to set up national rules for each of the sporting disciplines.

Some Zones made improvements to State Championship venues and all Zones got a Racing SA banner, due to the sponsorship Southern Zone got on behalf of PCASA from Racing SA.

PCASA held a very successful Super Coach weekend in September in which seven Preliminary coaches achieved their qualification. Six Level 1 coaches were ready for Assessment in November. Unfortunately, SA went into lockdown and this had to be postponed until 2021.

Examiners were also busy testing riders for their C certificates.

Many meetings were held online using Zoom, including sub-committees, which helped to keep our members and delegates informed.











Western Australia

We would like to acknowledge the great work by retiring CEO Trudi Hall. Trudi has put an enormous amount of energy into ensuring Pony Club WA is in the very strong position it is, and has made the job of incoming CEO Rick Gill all that more easier. Trudi's dedication and passion Trudi has enabled PCAWA to set benchmarks in numerous areas and bat well above its weight.

In a year that was anything but normal, it has been a very taxing time for the entire movement from the State Board and staff all the way through to our clubs, coaches and volunteers. COVID-19 has certainly turned the world on its head.

Whilst from a government level the pandemic was well managed, there was significant impact on the organisation with many events being cancelled or postponed.

It was a credit to all involved that for every challenge that was thrown at us due to COVID-19, our committees, volunteers and staff responded well.

Our State Showjumping event originally to be held in May was postponed, and rescheduled to be held in conjunction with the Royal Show in September,

While COVID-19 threw up challenges, the way that Pony Club responded was a credit to all of our members, clubs and volunteers. When faced with adversity our Pony Club values shone through and we adapted, coped and re-invented.

only to have the Show itself be cancelled. At the last minute the Showjumping was moved to Serpentine and successfully run over the weekend of September 26-28.

The Tetrathlon State Championship was postponed from April to be held at the end of November, and the International Mounted Games was cancelled very early on. WA was to host the PCA National Conference and AGM in May, and this was cancelled and held as an online Zoom meeting.

Our other State Championship events were successfully conducted; Active Riding in September at Serpentine, Eventing in October at Capel, and Dressage at the State Equestrian Centre in August. Congratulations to all the winners and competitors.

While COVID-19 threw up challenges, the way that Pony Club responded was a credit to all of our members, clubs and volunteers. When faced with adversity our Pony Club values shone through and we adapted, coped and re-invented. We have made more use of technology such as online meetings and webinars, with the lessons learned to persevere even though the impacts of COVID-19 have diminished.







The WA State Office adapted to the crisis very well, with the systems in place allowing for staff to work from home with little disruption to services.

2020 saw the introduction of the High-Performance Camp at Serpentine in November. The camp was an outstanding success, with 63 riders being led through advanced coaching by some of our best coaches. We certainly hope that many of our high-performance riders put themselves forward for selection for the PCA National Championships to be held in Benalla, Victoria in September 2021.

Although COVID-19 created a very big hiccup, the roll-out of our Strategic Plan continued with progress in a number of areas.

The Department of Local Government, Sport and Cultural Industries continues to support Pony Club WA through funding and importantly the provision of training and advice to staff and volunteers. Late in 2020 staff members attended Australian Institute of Management courses. Healthway are major partners of Pony Club WA and support several of our initiatives including Race Around The State. Appreciated is the support of Horseland, Milne Feeds and Racing and Wagering WA who all contribute significantly so





that Pony Club WA can continue to offer the services our members expect.

The Horseland Sports Leaderboards provide opportunities to ride, rewards participation and success, and judging by the growth this initiative is working for clubs and members alike.

Our Pony Club WA Awards were a big success, celebrating our riders, volunteers, coaches, and clubs of the year.

Pony Clubs WA has launched High Performance Squads for showjumping and tetrathlon.

The rollout of the new Syllabus of Instruction has been well managed with the State Coaching Panel working to ensure all our coaches are equipped with the information and training required to apply the new equitation material included. More support is planned for 2021. Overall, coaches have been very positive with the new syllabus.

Looking to the future, there are a few areas we all need to work to, including:

- · Complaints handling;
- Incentives to become qualified and accredited as a National Coaching Accreditation Scheme (NCAS) PCA Coach;
- Encouraging more effective use of MyPonyClub to reduce the workload for volunteers and club officials, and make life easier for members.



New South Wales

Our year should have kicked off with the State Camp in January. Due to the bushfires that were ravaging much of the State the event was postponed for the first time in the 25 years. Fortunately, we were able to find a date to hold the event in July - and you can probably guess what happened next! Although we were hopeful we would be able to run the camp, the global COVID-19 pandemic had other ideas.

Our State Championships scheduled in January and April respectively were cancelled as well, leaving many of our riders understandably very disappointed, as were we. Then the big blow came that affects most of us – our beloved Sydney Royal Easter Show was cancelled. The Easter show is an important fixture in the Pony Club calendar and 'Pony Club Day' is always the last day of the show. This is often the first taste of competing at the Easter Show our riders receive across showriding, show jumping, and team sporting.

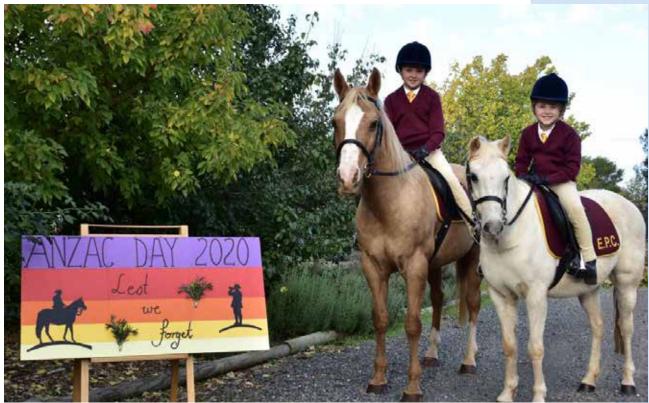
By the end of March COVID-19 restrictions were getting tighter and the final decision to stop all face to face Pony Club activities was handed down on the 25th of March.

Whilst we could have gone into hibernation and waited for restrictions to be lifted, we decided it was the perfect time to catch

After making the difficult decision to cancel our State Championships for the remainder of 2020, we established the PCANSW Riders Cup – a show jumping challenge where riders competed within their Zones whilst testing their skill against riders across the State. This allowed our riders to get out and compete in a fun and COVID-safe manner and keep themselves and their horses active. Events ran over a week and we had over 440 riders enter the event across 20 different host Clubs and Zones.

state reports





up on all of those jobs we usually don't have time to do in the day to day running of the association.

At a State level, we wanted to support our members through this time, as well as help our clubs come out of the restriction period stronger than ever and ready to hit the ground running. We ran our State meetings and Annual General Meeting using the online program 'SurveyMonkey'. We also ran a state wide Virtual Rally Day with lesson plans. The Virtual Rally Day then turned into the #PCANSWIsoChallenge, where over a four week period riders learnt how to perform a simple change through walk. Using YouTube tutorials, we guided riders through the step by step process.

From a club administration and development point of view, we created tutorials on how to create social media pages for clubs, how to use MyPonyClub, and how to run meetings through online platforms to adapt to the 'new normal'. We also ran a series of 'Keeping Connected' meetings, helping clubs stay updated with the current restrictions and the plans to resume sport.

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a week and we had over 440 riders enter the event across 20 different host clubs and zones.

Pony Clubs across NSW have been busy during the pandemic, finding new ways to interact and learn, as well as riding at home. We have been extremely proud to see the resilience, initiative, and innovation our clubs have shown during this time. The last year has been a challenging time for everyone as we have had to adjust and adapt to a new normal. Without the support of our sponsors, volunteers, and clubs we couldn't provide such wonderful opportunities and education to our members.



Northern Territory

The 2020 year was an interesting and difficult year globally. In the Northern Territory we were spared much of the hardship other people were experiencing however we learnt some important lessons.

We learnt resilience, innovation, how important self-reliance is and not to rely on interstate officials. 2020 highlighted the need to grow our local talent, work in collaboration with other equestrian partners and work towards becoming self-sufficient and equal to other states.

Additionally, we saw record number of riders at events and our adult membership base increased significantly. We now have more adult riders in the Northern Territory than the combined member numbers of sub-juniors, juniors and associates.

Our five clubs did a fantastic job hosting a variety of events throughout the year. Highlights included many riders being able to enjoy the majority of the planned rallies, Noonamah Horse and Pony Club's annual Pony Club camp in the midyear school holidays, which was a massive success, and the Alice Springs Masters competition in late 2020.

We learnt resilience, innovation, how important self-reliance is and not to rely on interstate officials. 2020 highlighted the need to grow our local talent, work in collaboration with other equestrian partners and work towards becoming self-sufficient and equal to other states.











Pony Club Australia has a continuing relationship providing the Pony Club system of instruction and coach training in China.

In 2020, there were 800 new individual riding members joined CPC. Rider efficiency standard tests were held 24 times in total, with 718 riders being assessed at various levels of the test. There were 53 member clubs of China Pony Club at the end of 2020. Most were renewing clubs with several new joining.

In March, CPC organised an online rider exercise competition together with Joy Pony Club and donated all the fees to a charity organisation to support the doctors who were fighting at the front line to defeat COVID-19.

In March, CPC organised an online rider exercise competition together with Joy Pony Club and donated all the fees to a charity organisation to support the doctors who were fighting at the front line to defeat COVID-19.

In June, CPC held an online mounted games competition among four member clubs. Competitors competed in their own club as the riding centre staff made an online broadcast, and CPC staff judging online from office.

In September, CPC launched its first online equestrian quiz competition, attracting 20 young riders from five member clubs across the country to participate in the competition.

2020 was a year filled with challenges. China Pony Club extends sincere thanks to Australian coaches and facilitators Carol Hobson and Janet Hamblin, and all PCA coaches who care about CPC.

CPC is also grateful to Pony Club Australia for its strong support and cooperation. It is hoped that PCA and CPC will work together to help more young riders to experience the joy of equestrian sport.







Accredited riding centres

After initial set up of the Centre Membership system in 2019 via a MoveltAus Participation Grant from Sport Australia, 2020 was a foundational year for our Pony club Accredited Centres.

Across all six states, 28 riding schools were accredited to deliver a Pony Club program to riders who do not have their own horse, or exclusive use of a horse. Over 50 proficiency certificates were achieved by PCA Accredited Centre Members, including two C Certificate riders from Horsetalk Riding Farm in Jiggi, NSW.

We also celebrated our first rider to take the Centre pathway to becoming a Club Member with 9yo Adam starting out at Sydney Riding School and then moving on to his local Pony Club.

By working through their Pony Club Australia Proficiency Certificates at an Accredited Centre, riders like Adam get to make informed decisions about buying a horse. That's good news for riders and horses!

Not all Centre Member riders can or want to own their own horse but once they get a horse they need to continue their Pony Club journey by joining a club. The Riding Centre program is a new and important entry to Pony Club and our objective is that Centre members who go on to purchase a horse are welcomed and join as members of their local Pony Club.

Those who prefer the freedom and choice of riding school horses at a riding school still benefit local Pony Clubs (and horses) in many secondary ways, by creating demand for horse-related businesses and services, promoting the value of the Pony Club program and recognising good and poor horse welfare.







Riding Centre to Pony Club for Adam

Adam, 9, from Lane Cove NSW has become the first Pony Club member to start at an PCA Accredited Riding Centre and move on to a Pony Club.

Adam started riding at Sydney Riding School, and after having lessons (based on our syllabus) on riding and caring for a horse and gaining two proficiency certificates, his family leased his horse 'Yogi' for him.

Confident and keen, Adam is now a member of Arcadia Pony Club, making new friends and already tasting success in competition.



Pony Club Australia Ltd ABN: 95 090 080 265

Financial Statements

For the Year Ended 31 December 2020

ABN: 95 090 080 265

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For the Year Ended 31 December 2020

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Directors' Report

31 December 2020

The directors present their report on Pony Club Australia Ltd for the financial year ended 31 December 2020.

The names of each person who has been a director during the year and to the date of this report are:

Ms Heather Disher

Qualifications Certificates in Governance and Finance

Special responsibilities Audit and Risk Committee

Chairperson (appointed May 2020)

Ms Marylou Hodges

Appointed May 2020

Qualifications Bachelor of Social Welfare, Accredited Equine Specialist, Diploma in

Community Services, Diploma in Business Management, Cert IV

Business Administration

Special responsibilities Deputy Chair

Dr Andrew McLean

Qualifications B.Sc., PhD., Dip Ed., NCAS II.
Special responsibilities Nominations Committee

Mr Jacob McLoughlin

Appointed May 2020

Qualifications Bachelor of Laws. Admitted to practice as a solicitor of the Supreme

Court of Queensland and High Court of Australia

Special responsibilities Audit and Risk Committee

Mrs Sonia Murphy

Qualifications PCA NCAS Instructor Level 1, PCV Dressage Judge and Certificate

Examiner

Special responsibilities Secretary (appointed May 2018), Nominations Committee

Dr Juliet Skinner

Qualifications MB.BS.; DRCOG; FACRRM

Mr Mark Trayling

Qualifications Bachelor Science (Economics) Honours, University of London; Master

Business Law, Monash University; MBA Columbia University, USA; Chartered Marketer, UK; PMQ Association for Project Management,

UK.

Special responsibilities Nominations Committee

Dennis Clark - Non Director

Qualifications B Ec, Dip Ed, FCPA, FCIS, FGIA, FAICD (Dip), FAIM, MIIA (Aust)

MIMC, MIPAA, MRMIA, MGRCI

Special responsibilities Chair, Audit and Risk Committee

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Directors' Report

31 December 2020

Mr Mark Bradley

Appointed May 2018
Resigned October 2020

Qualifications Bachelor of Laws, Cert IV Financial Services, Cert IV Assessment &

Workplace Training, MAICD

Special responsibilities Audit and Risk Committee

Mrs Michelle Harper

Appointed May 2016 Resigned May 2020

Qualifications Bachelor of Arts, Bachelor of Laws. Admitted to practice as a barrister

and solicitor of the Supreme Court of Victoria and the High Court of Australia. Certificate of General Nursing, Royal Melbourne Hospital

Special responsibilities Chairperson (May 2018 – May 2020)

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Principal activities

The principal activity of Pony Club Australia Ltd during the financial year was that of being the national governing body of Pony Club in Australia, recognised as a National Sporting Organisation by Sport Australia.

No significant changes in the nature of the Company's activity occurred during the financial year.

Short term objectives

The Company's short term objectives are to:

- Raise the standards of governance across the organisation to unify and strengthen Pony Club;
- Offer memberships, activities, and opportunities that increase and retain the number of riders and coaches in Pony Club;
- Connect with members, stakeholders and the community to increase the profile and recognition of Pony Club;
- Put the welfare of members and horses first in everything we do;
- Develop best practice, innovative programs for riders, coaches, officials and volunteers; and

Long term objectives

The Company's long term objectives are to:

- Encourage young people to enjoy all kinds of sport and pleasure connected with horses and riding;
- Provide instruction in riding and horsemanship and instilling in young people a love of their horses, a sense of responsibility and acceptance of the responsibility for the proper care of their animals; and
- Promote the highest ideals of sportsmanship, citizenship and loyalty, thereby cultivating strength of character and self-discipline.

ABN: 95 090 080 265

Directors' Report

31 December 2020

Members' guarantee

Pony Club Australia Ltd is a company limited by guarantee. In the event of, and for the purpose of winding up of the company, the amount capable of being called up from each member and any person or association who ceased to be a member in the year prior to the winding up, is limited to \$ 20 for members subject to the provisions of the company's constitution.

At 31 December 2020 the collective liability of members was \$ 140 (2019: \$ 140).

Operating results

The profit of the Company after providing for income tax amounted to \$238,450 (2019: \$14,581).

Meetings of directors

During the financial year, 11 meetings of directors and 6 audit and risk committee were held. Attendances by each director during the year were as follows:

^{*} denotes the number of meetings held whilst a Director

Mr Mark Bradley
Ms Heather Disher
Mrs Michelle Harper
Ms Marylou Hodges
Dr Andrew McLean
Mr Jacob McLoughlin
Mrs Sonia Murphy
Dr Juliet Skinner
Mr Mark Trayling
Dennis Clark - Non Director

Board Meetings		Audit and Risk Committee Meetings	
Held *	Number attended	Held *	Number attended
9	9	5	4
11	11	6	6
5	5	-	-
11	10	-	-
11	9	-	-
6	6	4	4
11	10	-	-
11	11	-	-
11	9	-	-
-	-	6	6

Signed in accordance with a resolution of the Board of Directors:

virector:

Ms Heather Disher

Director:

Mr Jacob McLoughlin

Dated 19 April 2021

ABN: 95 090 080 265

Auditor's Independence Declaration under Section 307C of the Corporations Act 2001 to the Directors of Pony Club Australia Ltd

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2020, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Jaco Vorster CA, Associate Partner (auditor registration number 507089) on behalf of Banks Group Assurance Pty Ltd, Chartered Accountants Authorised audit company registration number 294178 (ACN 115 749 598)

Melbourne, Australia

Dated 19 April 2021

ABN: 95 090 080 265

Statement of Profit or Loss and Other Comprehensive Income For the Year Ended 31 December 2020

		2020	2019
	Note	\$	\$
Revenue and Other income	4	688,290	642,494
JobKeeper and COVID-19 Stimulus		211,510	-
Amortisation expenses		(5,448)	(5,448)
Employee benefit expenses		(384,406)	(263,785)
Insurance premium and related expenses		(5,030)	(5,015)
Office and IT costs		(59,543)	(49,178)
Professional fees		(18,995)	(1,325)
Event and promotion expenses		(156,138)	(256,713)
Travel, board, and committee expenses		-	(30,643)
Other expenses	_	(31,790)	(15,806)
Profit before income tax		238,450	14,581
Income tax expense	2(b)	-	
Total comprehensive income for the year		238,450	14,581_

ABN: 95 090 080 265

Statement of Financial Position

As At 31 December 2020

	Note	2020 \$	2019 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	6	921,173	466,731
Trade and other receivables	7	22,942	81,916
Other assets	8	7,951	12,866
TOTAL CURRENT ASSETS	_	952,066	561,513
NON-CURRENT ASSETS			_
Intangible assets	9	7,317	12,765
TOTAL NON-CURRENT ASSETS	_	7,317	12,765
TOTAL ASSETS		959,383	574,278
LIABILITIES CURRENT LIABILITIES Trade and other proceedings	40	00.004	40.405
Trade and other payables	10 11	23,224	42,405
Employee benefits Other liabilities	12	49,435 295,297	27,293 151,603
TOTAL CURRENT LIABILITIES	_	367,956	221,301
TOTAL LIABILITIES	_	367,956	221,301
NET ASSETS	_	591,427	352,977
EQUITY Retained earnings	_	591,427	352,977
TOTAL EQUITY	_	331,427	· · · · · · · · · · · · · · · · · · ·
TOTAL EQUIT	_	591,427	352,977

ABN: 95 090 080 265

Statement of Changes in Equity

For the Year Ended 31 December 2020

2020

	Retained Earnings	Total
	\$	\$
Balance at 1 January 2020	352,977	352,977
Surplus attributable to members of the company	238,450	238,450
Balance at 31 December 2020	<u>591,427</u>	591,427
2019		
	Retained Earnings	Total
	\$	\$
Balance at 1 January 2019	338,396	338,396
Surplus attributable to members of the company	14,581	14,581
Balance at 31 December 2019	352,977	352,977

ABN: 95 090 080 265

Statement of Cash Flows

For the Year Ended 31 December 2020

		2020	2019
	Note	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES:			
Receipts from members		777,682	559,748
JobKeeper and COVID-19 Stimulus		211,510	-
Government grants received		164,062	193,408
Payments to suppliers and employees		(699,346)	(527,736)
Interest income		534	1,314
Net cash provided by/(used in) operating activities	14	454,442	226,734
CASH FLOWS FROM INVESTING ACTIVITIES: Payment for intangible asset			(364)
,	_		<u> </u>
Net cash provided by/(used in) investing activities	_	-	(364)
Net increase/(decrease) in cash and cash equivalents held		454,442	226,370
Cash and cash equivalents at beginning of year		466,731	240,361
Cash and cash equivalents at end of financial year	6	921,173	466,731

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Notes to the Financial Statements

For the Year Ended 31 December 2020

The financial report covers Pony Club Australia Ltd as an individual entity. Pony Club Australia Ltd is a Company limited by guarantee, incorporated and domiciled in Australia.

The functional and presentation currency of Pony Club Australia Ltd is Australian dollars.

The financial report was authorised for issue by the Directors on 19 April 2021.

Comparatives are consistent with prior years, unless otherwise stated.

1 Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Act 2001*.

2 Summary of Significant Accounting Policies

(a) Revenue and other income

Grant revenue

Revenue from contracts with customers

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services. Revenue is recognised by applying a five-step model as follows:

- 1. Identify the contract with the customer
- 2. Identify the performance obligations
- 3. Determine the transaction price
- 4. Allocate the transaction price to the performance obligations
- 5. Recognise revenue as and when control of the performance obligations is transferred

Generally the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

None of the revenue streams of the Company have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

Other income is recognised on an accruals basis when the Company is entitled to it.

Rendering of services

Revenue in relation to rendering of services is recognised when the outcome of the services can be measured reliably.

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Notes to the Financial Statements

For the Year Ended 31 December 2020

2 Summary of Significant Accounting Policies

(a) Revenue and other income

Membership fees

Revenue is recognised when the amount of the Membership can be measured reliably, it is probable that economic benefits associated with the transaction will flow to the Company.

(b) Income Tax

The Company is exempt from income tax under Division 50 of the Income Tax Assessment Act 1997.

(c) Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payable are stated inclusive of GST.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

(d) Financial instruments

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, the Company classifies its financial assets into the following categories, those measured at:

- amortised cost
- fair value through profit or loss FVTPL

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets.

Amortised cost

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Notes to the Financial Statements

For the Year Ended 31 December 2020

2 Summary of Significant Accounting Policies

(d) Financial instruments

Financial assets

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows are solely payments of principal and interest on the principal amount outstanding.

The Company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, foreign exchange gains or losses and impairment are recognised in profit or loss. Gain or loss on derecognition is recognised in profit or loss.

Financial assets through profit or loss

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income as described above are measured at FVTPL.

Net gains or losses, including any interest or dividend income are recognised in profit or loss.

Impairment of financial assets

Impairment of financial assets is recognised on an expected credit loss (ECL) basis for the following assets:

financial assets measured at amortised cost

When determining whether the credit risk of a financial assets has increased significant since initial recognition and when estimating ECL, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on the Company's historical experience and informed credit assessment and including forward looking information.

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Notes to the Financial Statements

For the Year Ended 31 December 2020

2 Summary of Significant Accounting Policies

(d) Financial instruments

Financial assets

The Company uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Company uses the presumption that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Company in full, without recourse to the Company to actions such as realising security (if any is held); or
- the financial assets is more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the Company in accordance with the contract and the cash flows expected to be received. This is applied using a probability weighted approach.

Trade receivables

Impairment of trade receivables have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses. The Company has determined the probability of non-payment of the receivable and multiplied this by the amount of the expected loss arising from default.

The amount of the impairment is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance.

Where the Company renegotiates the terms of trade receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Other financial assets measured at amortised cost

Impairment of other financial assets measured at amortised cost are determined using the expected credit loss model in AASB 9. On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

Financial liabilities

The Company measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Company comprise trade payables, bank and other loans and lease liabilities.

ABN: 95 090 080 265

Notes to the Financial Statements

For the Year Ended 31 December 2020

2 Summary of Significant Accounting Policies

(e) Intangibles

Patents and trademarks

Patents and trademarks are recognised at cost of acquisition. Patents and trademarks have a finite life and are carried at cost less any accumulated amortisation and any impairment losses. Patents and trademarks are amortised over their useful life of 10 years.

PCA National Database

As per the Software and License and Service Agreement with Sports Marketing Australia Pty Ltd, the total cost incurred for the PCA National Database is amortised across the term of the agreement (available use) with the second available term concluding 1 December 2021. The agreement commenced 1 December 2015 meaning that the PCA National Database will be amortised across a 6 year period.

Website

The website is amortised over a 5 year period.

Amortisation

Amortisation is recognised in profit or loss on a straight-line basis over the estimated useful lives of intangible assets, from the date that they are available for use.

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

(f) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

(g) Employee benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

(h) Adoption of new and revised accounting standards

The Company has adopted all standards which became effective for the first time at 31 December 2020, the adoption of these standards has not caused any material adjustments to the reported financial position, performance or cash flow of the Company or refer to Note for details of the changes due to standards adopted.

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Notes to the Financial Statements

For the Year Ended 31 December 2020

3 **Critical Accounting Estimates and Judgments**

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Key estimates - receivables

The receivables at reporting date have been reviewed to determine whether there is any objective evidence that any of the receivables are impaired. An impairment provision is included for any receivable where the entire balance is not considered collectible. The impairment provision is based on the best information at the reporting date.

Revenue and Other Income

	2020	2019
	\$	\$
- Capitation fees	255,087	188,337
- Grant funding	231,592	193,408
- Sales income	158,472	91,146
- Other Income	29,155	310
- Affiliation fees	13,450	7,100
- Interest received	534	2,099
- International team member contributions		160,404
	688,290	642,804

Result for the Year

The result for the year includes the following specific expenses:

	2020	2019
	\$	\$
Other expenses:		
Employee benefit expenses	354,234	242,235
Amortisation expenses	5,448	5,448
Superannuation contributions	30,172	21,550

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Notes to the Financial Statements

For the Year Ended 31 December 2020

6	Cash	and	Cash	Equi	valents
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	•		2020	2019
		Note	\$	\$
	Cash at bank and in hand		735,790	281,650
	Deposits at call		185,383	185,081
		13	921,173	466,731
7	Trade and other receivables			
			2020	2019
		Note	\$	\$
	CURRENT			
	Trade receivables	13	22,942	81,916

The carrying value of trade receivables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable in the financial statements.

8 Other Assets

		2020	2019
		\$	\$
	CURRENT		
	Prepayments	6,401	3,542
	Accrued income	1,550	9,324
		7,951	12,866
9	Intangible Assets		
	Patents, trademarks and other rights		
	Cost	6,562	6,562
	Accumulated amortisation and impairment	(4,105)	(3,595)
	Net carrying value	2,457	2,967
	PCA Database		
	Cost	24,987	24,987
	Accumulated amortisation and impairment	(21,168)	(17,004)
	Net carrying value	3,819	7,983
	Website		
	Cost	3,870	3,870
	Accumulated amortisation and impairment	(2,829)	(2,055)
	Net carrying value	1,041	1,815
	Total Intangibles	7,317	12,765

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Notes to the Financial Statements

For the Year Ended 31 December 2020

9 Intangible Assets

(a) Movements in carrying amounts of intangible assets

	Patents, trademarks and other rights	PCA Database	Website	Total
	\$	\$	\$	\$
Year ended 31 December 2020				
Balance at the beginning of the year	2,967	7,983	1,815	12,765
Amortisation	(510)	(4,164)	(774)	(5,448)
Closing value at 31 December 2020	2,457	3,819	1,041	7,317

10 Trade and Other Payables

		2020	2019
	Note	\$	\$
CURRENT			
Trade payables		21,923	35,259
GST payable		1,127	3,584
Other payables		174	3,562
		23,224	42,405

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

Financial liabilities at amortised cost classified as trade and other payables

		2020	2019
		\$	\$
Trade and other payables		23,224	42,405
Less: other payables (net GST payable)		(1,127)	(3,584)
Financial liabilities as trade and other payables	13	22,097	38,821

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Notes to the Financial Statements

For the Year Ended 31 December 2020

11 Employee Benefits

	2020	2019
	\$	\$
CURRENT		
Provision for annual leave	49,435	27,293
	49,435	27,293

(a) Reconciliations

	Provision for annual leave
2020	\$
Opening balance	27,293
Additional provisions raised during the year	26,352
Amounts used	(4,210)
Closing balance	49,435

(b) Provision for annual leave

The current portion for this provision includes the total amount accrued for annual leave entitlements that have vested due to employees having completed the required period of service.

The company does not expect the full amount of annual leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

12 Other Liabilities

	2020	2019
	\$	\$
CURRENT		
Amounts received in advance	295,297	151,603

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Notes to the Financial Statements

For the Year Ended 31 December 2020

13 I	Financial	Risk	Management
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U		2020 \$	2019 \$
Financial assets			
Held at amortised cost			
Cash and cash equivalents	6	921,173	466,731
Trade and other receivables	7 _	22,942	81,916
Total financial assets	_	944,115	548,647
Financial liabilities			
Financial liabilities at amortised cost	10	22,097	38,821
Total financial liabilities		22,097	38,821

14 Cash Flow Information

Reconciliation of net income to net cash provided by operating activities:

	2020	2019
	\$	\$
Profit for the year	238,450	14,581
Non-cash flows in profit:		
- amortisation	5,448	5,448
Changes in assets and liabilities:		
- (increase)/decrease in trade and other receivables	58,974	(78,569)
- (increase)/decrease in other assets	4,916	121,410
- increase/(decrease) in trade and other payables	124,512	155,161
- increase/(decrease) in provisions	22,142	8,703
Cashflows from operations	454,442	226,734

15 Members' Guarantee

The Company is incorporated under the *Corporations Act 2001* and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$ 20 each towards meeting any outstandings and obligations of the Company. At 31 December 2020 the number of members was 7 (2019: 7).

16 Key Management Personnel Remuneration

The totals of remuneration paid to the key management personnel of Pony Club Australia Ltd during the year are as follows:

The total remuneration paid to key management personnel of the Company is \$ 131,000 (2019: \$ 129,962).

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Notes to the Financial Statements

For the Year Ended 31 December 2020

17 Economic Dependency

As noted above, PCA is dependent on grants received from Sport Australia for the material percentage of its revenue used to fund its operations, at 27% of PCA's revenues for the financial year (2018: 30%). At the date of this report the Directors have no reason to believe Sport Australia will not continue to support the company.

18 Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 31 December 2020 (31 December 2019:None).

19 Events after the end of the Reporting Period

The financial report was authorised for issue on 19 April 2021 by the Board of Directors.

The rapid outbreak of the coronavirus (COVID-19) presents an alarming health crisis and has a significant impact on the economies of the affected countries. The extent of the impact of COVID-19 on the Company's operational and financial performance will depend on certain developments, including the duration and spread of the outbreak, impact on its members, employees and vendors all of which are uncertain and cannot be predicted.

This event will not individually or collectively cast a significant doubt on the Company's ability to continue as a going concern and all the going concern assumptions are still appropriate as a basis for the preparation of the Company's financial statements.

Except for the above, no other matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

20 Statutory Information

The registered office and principal place of business of the company is:

Pony Club Australia Ltd 4/24 Parnell Street Elsternwick VICTORIA 3185

ABN: 95 090 080 265

Directors' Declaration

The directors of the Company declare that:

- 1. The financial statements and notes, as set out on pages 5 to 19, are in accordance with the Corporations Act 2001 and:
 - a. comply with Australian Accounting Standards Reduced Disclosure Requirements; and
 - b. give a true and fair view of the financial position as at 31 December 2020 and of the performance for the year ended on that date of the Company.
- 2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director	Director
Ms Heather Disher	Mr Jacob McLoughlin

Dated 19 April 2021

Independent Audit Report to the members of Pony Club Australia Ltd

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Pony Club Australia Ltd (the Company), which comprises the statement of financial position as at 31 December 2020, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the Corporations Act 2001, including:

- (i) giving a true and fair view of the Company's financial position as at 31 December 2020 and of its financial performance for the year ended; and
- (ii) complying with Australian Accounting Standards Reduced Disclosure Requirements and the *Corporations Regulations* 2001.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

Independent Audit Report to the members of Pony Club Australia Ltd

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design
 and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to
 provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than
 for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
 override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Banks Group Assurance Pty Ltd, Chartered Accountants Authorised audit company number 294178 (ACN 115 749 598)

Jaco Vorster CA, Associate Partner Registration number 507089

Melbourne, Australia 19 April 2021



Pony Club Australia E: info@ponyclubaustralia.com.au W: www.ponyclubaustralia.com.au

The Long Road That Was 2020

Not even a pandemic stopped Pony Club altogether. Here's what PCA was up to . . .

2020

'Black Summer' bushfires threatened many communities around Australia and some Clubs lost facilities and some members lost houses. Mallacoota PC to source funding to help recove

States are working on National Discipline Rules

to standardise rules for all the sports found at

Pony Club. Already finished are Mounted

Games, Tetrathlon and Ouiz. We thanks all the reps for their hard work

Manual was published. It

is based on the new

Syllabus (2019) The

earlier six certificate

2019, while the A will be

out in 2021



PCA held the first National Safety Conference for Horse Sports in February: one of the last big face to face events. It was attended by a large crowd from several equestrian sports, and was very well received. National sponsor Gow-Gates Insurance Brokers generously supported this event among others.



19 outbreak, PCA set up Plan B, with online activities and resources for Clubs. Many are still available on the PCA website.



PCA conducted a horse welfare survey among members to inform us into 2021. The response from so many will be very useful.



A competition to design a new polo top atrracted some wonderful entrie and Natalie White's (Old) in the PCA MvPonvClub national online shop



Pony Club accredited riding centres went from 6-28 despite COVID-19 restrictions. There are now centres in WA, NSW, VIC, TAS, SA and QLD. The first rider 'graduated' to his local Club mid-year when he got his own





so much support for an ANZAC Day driveway tribute (due to no ceremonies around the country). This was made into a moving video now featured on our YouTube channel.

The Sport Australia









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B Certificate

Manual

Our PCA National Awards were conducted online, with a wonderful standard of entry. Lilydale District Pony Club (TAS) won Club of the Year.

Discipline of the Month fact sheets were produced each month to nelp and encourage Clubs to try new sports. All States were invited to have input to help make found on the PCA website



website with many extra features and a focus on resources and learning



As we work with States and Clubs to help grow one of the first activities was a survey of boys members, former members and nonmembers. Stay tuned.

Our social media presence has increased markedly. Facebook has grown to almost 10,000 with a reach at times of 20,000-40,000 people. Instagram has leapt from 300 to 3,600 followers





Awards to recognise outstanding member efforts in the areas of sustainability, welfare and



National Gear Rules There is a nationally representative group working on making a common set of rules for all gear able to be used at Pony Club, and in the

Australia is chairing the seven nation International 2021-2022, and hosting a visiti of delegates in 2021

