



PONY CLUB
AUSTRALIA



2016
ANNUAL REPORT





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A MESSAGE FROM THE AUSTRALIAN SPORTS COMMISSION



The Australian Sports Commission (ASC) congratulates our National Sporting Organisations (NSOs) on their achievements this year. In particular, we congratulate all of our athletes who represented Australia in the Rio Olympic and Paralympic Games. You did so with great distinction. The country is proud of your commitment and dedication, and the manner in which you conducted yourself throughout the campaigns.

In the aftermath of the Games, the Board of the ASC has re-committed to the core principles of Australia's Winning Edge, the ASC's ten year plan for high performance sport introduced in 2012. The four key principles are: high aspirations for achievement; evidence-based funding decisions; sports owning their own high performance programs; and a strong emphasis on improved leadership and governance.

We are confident these principles serve the long term interests of sporting sector.

We will also use the experience of the last four years to seek to improve implementation of Winning Edge in ways that will benefit the sector.

The ASC is equally committed to increasing community participation in sport, particularly amongst our children and youth. We have been pleased this year to see our flagship participation program Sporting Schools reach over 4,300 schools in partnership with NSOs.

Innovations by the ASC this year included the release of our Integrity Guidelines for Directors and Leaders of Sporting Organisations, which provides directors with comprehensive and practical guidance for the first time on anti-doping, sport science and medicine, illicit drugs, match-fixing, child protection and member protection – vital issues for maintaining trust and respect in the sporting sector.

We also staged our inaugural Athlete and Coaches Forum, giving Australia's elite athletes and coaches the opportunity to share their experiences and enhance their leadership capabilities.

And we were delighted to see fruits of our efforts to improve female opportunity in sports, with improved elite and participation opportunities in women's sport, better media exposure, some outstanding new commercial deals, and an increase in female representation at NSO board level from 27 per cent to a 39 per cent across the top 23 NSOs.

Looking ahead, ASC priorities include:

- further institutional and governance reform in sport, with an emphasis on increased national integration and alignment
- increased funding for sport, including new non-government sources of funding
- further embedding sport in schools' educational programs
- improved national coordination of sports infrastructure spending, and
- improved use of data and technology in sports.

Reforms like this are often hard to achieve but have profound long term benefits. The evermore competitive environment in world sport on display in Rio highlights the critical importance of further reform if Australia is to maintain its proud reputation and traditions as a sporting nation.

It is appropriate to use this opportunity to recognise and thank the efforts of the ASC's outgoing CEO Simon Hollingsworth, who has led the Commission very capably and with considerable effect for the past five years.

The ASC thanks all of our sector partners for your effort and contribution to Australian sport. We look forward to continued success and progress together.

John Wylie AM
Chair
Australian Sports Commission



A MESSAGE FROM OUR PATRON

Today I am at Two Wells Equestrian and Pony Club, just north of Adelaide for their annual combined PC and EA One Day Event.

Perfect weather for eventing – 24 degrees and just a little cloudy. It is an event which is just so typical of Pony Club events around the country. Run by a small but passionate committee supported by family, friends and the rest of the Pony Club members.

Volunteers are the mainstay of Pony Club, and in fact many amateur sports in the country. Without these selfless volunteers, many children would not have the great opportunities that Pony Club allows them to enjoy.

Sitting here watching the grade 5 PC children work through their tests with their parents watching on, next to an EA ring with ex PC riders who have moved up the grades and ridden Adelaide CCI4*, it is great to see that there is a progression and pathway for all, be it Olympians of the future or someone who wants to follow their passion with horses to wherever it may take them. It was wonderful to see the young Two Wells PC members – grandchildren and children of those running the event, also helping to run their ‘home event’, knowing that it’ll be their turn to ride at the next event they go to and learning that you get out of life what you put in to it.

It was great to see the Pony Club and EA officials working together to make sure the course was safe and the event ran smoothly. Collaboration and mutual respect for the betterment of the sport and the enjoyment of the participants is something all events strive for.

To me Pony Club is the first step in the progression through a life time with horses. It is where one learns the basics of not only how to ride but more importantly, how to feed, groom, tack, and look after their horses – the horsemanship side of horses which is just so important, and sometimes is forgotten. Pony Club is so much more than riding and competing, it is more about having fun with your horse and trying new disciplines. Learning how to help others and become more confident within yourself. How to have fun - win, lose or draw. How to learn from your mistakes – and try not to make the same mistake again. While achieving the goal of riding in a competition is important, so is the sportsmanship, camaraderie and genuine respect for your horses and those you are competing with.

In the past year I have had the opportunity to be a part of numerous Pony Club activities around the country. Presenting at the WA State PC coaching weekend, judging the Silver Spurs competition in Darwin hosted by Darwin Horse and Pony Club, and speaking and presenting the end of year awards at the Far North Qld Zone 11 awards night run by Ayr Pony and Hack Club in Townsville. At each of these very diverse visits, I was struck by the passion and involvement of all those organising the events. It was fantastic to talk to both organisers and participants alike to hear about Pony Club and their hopes and dreams for their State, their zone, their clubs and for them personally.

I am honoured to be the Patron of Pony Club Australia and I look forward to being involved in Pony Club activities again in 2017.

Gillian Rolton

CHAIR'S REPORT



On behalf of the board it is my pleasure to report the activities of Pony Club Australia for the 2016 year. The move to increase the proportion of independent directors on the board has enabled our progress. The appointment of directors Melanie Woodward and Andrew MacLean, along with elected director Michelle Harper have created a Board with extraordinary talent, skill and experience. The huge role played by our CEO Dr Catherine Ainsworth has also provided Pony Club Australia, our Member States and grass root members with long-needed direct contact to communicate the activities and good news stories of Pony Club, and deliver on the Strategic Plan.

The support of the Australian Sports Commission both financial and with administration is acknowledged and appreciated. This support enables us to function successfully as a grass roots sport and to go forward and achieve as a National Sporting Organisation. During the last twelve months, Pony Club Australia has increased the rigour of reporting of its financial accounts and completed the development of committee charters and the first national policies essential for governance of the organisation. The data base under construction for so long is now a reality and working well within the States. With continuing development our members, clubs and States will reap the benefits of the years of preparation, and each member will have smartphone access to Pony Club. On the world stage our teams are continuing to excel. In 2016 the International Mounted Games Team won in Australia and the Tetrathlon athletes gained great results in Ireland under difficult conditions. In 2017 we will also see exchange teams travelling to Canada for International Mounted Games and Quiz, and to USA for Inter Pacific exchange. Pony Club Australia recognises and appreciates the willingness of our coaches and managers who travel with the teams and we wish them safe journey and good luck. Tetrathlon and collaboration with Modern Pentathlon is progressing strongly. We have immense talent in our athletes and it is pleasing to see that there is another pathway to higher level competition available. Several Pony Club tetrathletes are now on track to represent Australia in Pentathlon for the World Junior Games.

In December 2016 PCA was successful in its application for funding under the Women Leadership in Sport program. A group of seven young women from across Australia are working throughout 2017 to develop and contribute their skills in leadership roles in Pony Club. We recognise that our next generation of leaders is rising through the organisation and succession planning should be at the forefront of our minds, so it is pleasing to see such talent and enthusiasm amongst our members.

The 2017 National Championships in Toowoomba will see the introduction of a new age group and new events to encourage more competition for our riders in traditional pony club events. Our strongest member age group, 10, 11 and 12 year olds, can now compete and represent their state in all events. The Aquis International Showjumping Challenge will have teams from France, China and Australia competing across three events at the National Championships. We are grateful for the sponsorship by Aquis, which is a truly international horse business. This is a forerunner to a return visit to France for a team of four show jumping riders in 2018 – more great experiences for our young riders.

We acknowledge that our strong support comes from every community in all parts of each state, and with changing demographics it is always a challenge to maintain our place in the equestrian world. The smallest beginnings and the ability to try so many facets of equestrian sport are where we belong in the big picture – the week long camps, bend, flag and barrel races, the trail rides, gymkhanas and dressage tests, the lifelong companionship – these are some of the things that we need to maintain to keep our movement strong.

Of significance - my thanks must go to our Member States for their support and co-operation during the last twelve months. Our aim for a National body is evolving. The Coaching Committee under the leadership of Anne Cotton and Michael Carlson has been functioning well, delivering the national coaching conference and progress on the NCAS level 2 syllabus during 2016.

To all the board members - keeping our sport progressing and innovative is a challenge. Working together as a team is proving a strong reward for the time spent. My thanks for your participation and enthusiasm during the year. Special thanks to retiring directors Sharon le Mesurier and Jacinta Withoud for their contribution to Pony Club Australia.

Carol Paterson

Chairman, Pony Club Australia



CEO's REPORT



I am delighted to submit my first introduction for the annual report as CEO of Pony Club Australia. 2016 was a year of progress for the organisation with the launch of several initiatives setting us up for the future.

Following the decision of Member states in 2014, the MyPonyClub national database commenced roll-out in 2016. The move to a common on-line system is a big change for Pony Club which will bring benefits to all levels. I appreciate the time and assistance of Gary Bryce (Queensland), Suanne Waugh (Victoria) and Trudi Hall (Western Australia) to ensure that the design and functionality of the system meets the long term needs of clubs and states. Implementation and system refinements are continuing throughout 2017 towards our goal of all clubs managing memberships and events with MyPonyClub.

Particular highlights of 2016 were the presentation of the first Pony Club Australia National Awards in May, the success of our international teams in Tetrathlon and Mounted Games, Pony Club Victoria's hosting of the International Mounted Games tour and competition, and the Coaching Conference hosted by Pony Club NSW.

The support of the Australian Sports Commission is much appreciated. By attending the CEO Forum, the CFO Forum and other working groups PCA is able to gain insight into systems and processes used with success by bigger sports, and make the most of our limited resources. My particular thanks to Adam Baxter, PCA's business partner at the ASC for his assistance.

Pony Club Australia has a highly-skilled and cohesive board that provides leadership to the strategy and governance of the organisation. We were able to operate PCA with a small surplus again in the 2016 financial year.

Thanks to all the participants in Pony Club - riders, coaches, club and state administrators, volunteers and supporters who make the organisation what it is.

Catherine Ainsworth

**Chief Executive Officer,
Pony Club Australia Ltd**



REPORT ON STRATEGIC OBJECTIVES

Governance

Operations under the current Strategic Plan commenced in 2016. Governance practices in PCA are benchmarked against best practice for both National Sporting Organisations and Not-for-profit enterprises more generally. The change in the constitution at the May 2016 AGM and increase in the number of appointed directors enabled the board to increase its skill base.

Major achievements in 2016 include

- Development of a dedicated national office for PCA with an appointed CEO
 - Change to ASIC Company Limited by Guarantee in July 2016
 - Formation of the Audit and Risk Committee with an independent Chair
 - Development of a risk register and risk management plan
 - Development of PCA policies in key governance areas, including Privacy and Conflict of Interest
 - Improved performance in the Annual Sports Performance Review conducted by the Australian Sports Commission
 - Execution of the agreement with China Pony Club as an affiliate of Pony Club Australia.
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Marketing

Pony Club Australia continued to build its reputation as the leading youth equestrian organisation and has focussed on consistent messaging and branding.

The profile of Pony Club has been promoted by

- Regular articles in key market publications including "HorseWyse" and "Horse Deals"
 - Media releases distributed through the Australian sports network on major news such as the success of International Teams
 - Highlighting the connections of the 2016 Rio Olympic equestrian team to Pony Club, reinforcing that "A life with horses starts here"
 - Building productive partnerships with existing key sponsors – Gow Gates, Horseland, HorseWyse, Horse360.
-

Education

Education is core to the aims and objectives of Pony Club. This will be an area of increased activity in 2017 as PCA aims to update instructional materials for riders and coaches and bring them on-line.

The following were achieved in the past year

- Increasing the profile of Ready Set Trot at state level and presentation of the program at the 2016 Coaching Conference
- Review of the Coaching syllabus and development of the framework for NCAS Level 2
- Securing ASC funding under the "Women Leadership in Sport" program for leadership development in 2017
- Development of the Quiz for the 2017 National Championships and participation in the 2017 International Quiz competition

Participation

Pony Club provides sports participation to riders, coaches, officials and volunteers and contributes to physical activity and social interaction for a population aged from 5 to 85 years. PCA worked on the following to promote and recognise participation in 2016

- Launched the PCA national awards program for achievement by riders, coaches, clubs and contribution of volunteers and Pony Club alumni
- Engaged with the Pony Club International Alliance to share information and ideas with UK, USA, Canada, NZ and Hong Kong
- Participated in the 2016 International Tetrathlon in Ireland and the International Mounted Games Exchange in Australia. Pony Club Victoria hosted the 2016 International Mounted Games Exchange which was a great success and appreciated by visiting teams
- Developed new links with France and had the first visit to France by an Australian rider
- Provided opportunities for experienced Pony Club coaches to work in China for education of both coaches and riders
- Increased the profile and uptake of Tetrathlon at the state and club level

Communication

Pony Club Australia seeks to communicate with its members at all levels and build connections across the Pony Club community. PCA actively seeks feedback and input from all participants, however recognises that further effort is required to address barriers to information flow.

Communication initiatives in 2016 were

- The first Members' Forum in May 2016 and teleconferences for Executive Officers and administration managers to increase state-to-state communication
- The StableWize conference in conjunction with the 2016 AGM
- Regular bulletins to update State Presidents and state offices on PCA programs
- PCA newsletter distributed monthly to all clubs across Australia
- Use of Facebook to share information from PCA, and news from states and clubs
- Visits by PCA board members to state meetings



NATIONAL COACHING COMMITTEE

It is with pleasure I present the Annual Coaching Report on behalf of the National Coaching Committee. During 2016 the National Coaching Committee had a focus on the following items in the Pony Club Australia's Strategic Plan:

- Grow participation and interest in horse activities
- Facilitate rider development
- Growth and support development of coaches, officials and volunteers

Growth in participation and interest in horse activities has been achieved through Ready, Set, Trot as a joint initiative between Pony Club Australia and Equestrian Australia. Whilst the uptake to Ready, Set, Trot has been slow, a number of horse riding centres and Pony Clubs have unveiled the program to their community with the aspiration of participants joining Pony Club. At the 2016 National Coaching conference, Tracey Vardy from Equestrian Australia presented Ready, Set, Trot and how this may be incorporated into clubs. This was well received from states and Tracey is keen to support clubs in the uptake by the provision of information and support.

In August, the Pony Club Australia National Coaching Committee in conjunction with PCA NSW and Camden Pony Club held the biannual Coaching Conference. The 2016 conference was titled "Growth & Investment". It was a jam packed weekend with the NCC meeting on the Friday to work on the framework for the NCAS Level 2 and put the final touches on the conference. Saturday started early at Camden Pony Club where Erica Kelly took us through aspects of B Level testing on the flat and over show jumps and cross country. The afternoon sessions were with master saddler Bob Doyle and the introduction of the Twitter race for mounted games. With free time until the bus came, participants were given the opportunity to watch campdrafting and walk around the cross-country course. The evening session was the official dinner and presentations as well as an introduction to the Quiz. Sunday saw all the coaches discuss the upcoming Nationals, presentations from different areas and learning outcomes from the conference. Feedback forms were distributed and have been collated for further planning of future conferences.

Sports Connect continues to gain momentum with engagement and interaction of Pony Clubs, and its members and Coaches embracing new experiences.

Efficiency Certificate uptake and assessment support our riders on a development pathway. The "E" Efficiency Certificate for rider < 8 years is still proving to be extremely popular. Rider engagement with the Efficiency Certificate Workbook has proven beneficial as a learning tool.

Australia was well represented by our riders in International team's competitions with the International Tetrathlon (Ireland) and International Mounted Games Exchange (Australia). Congratulations to both teams for their sportsmanship and well done to the Mounted Games team for taking first place on home soil.

The NCAS Preliminary and NCAS Level 1 syllabus will be coming up for the 4 year review in the near future. The NCAS Level 2 framework has been developed with consultation from the states, this feedback has allowed for improvement and the NCC plans final formatting and release in 2018. The NCC and the PCA Board are investigating different ways the NCAS PC Level 2 can be delivered and rolled out to states including on-line options. Members of the NCC have contributed expertise to development of national rules for Tetrathlon and Quiz.

The NCC has supported the collaboration with China Pony Club with experienced NCAS coaches travelling to China to educate new coaches on the NCAS Preliminary syllabus. Our thanks go to these coaches for their willingness to seek new experiences in China and strengthen the friendship between the two countries with the common denominator of horses and riders.

The National Coaching Committee has worked as a cohesive unit again this year. I would like to personally thank Michael, Jenny, Kate, Ann, Debbie and Denise for all their time, effort and support in making this committee a pleasure to work with.

Anne Cotton
Chair, PCA Coaching Committee



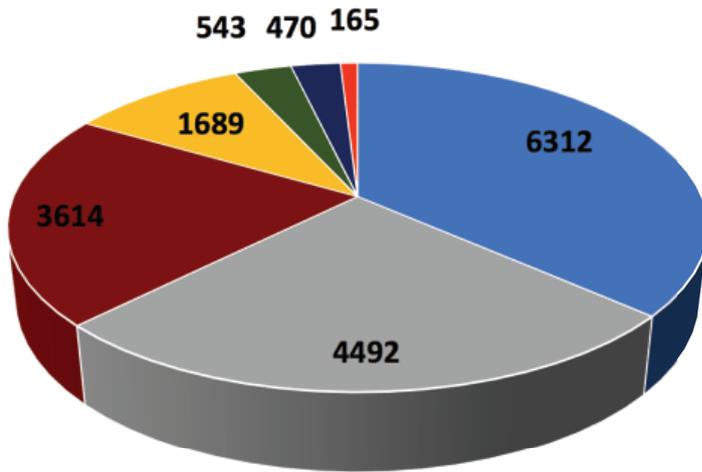
WHAT DOES PONY CLUB MEAN TO US





MEMBERS 2016

Riders under 17

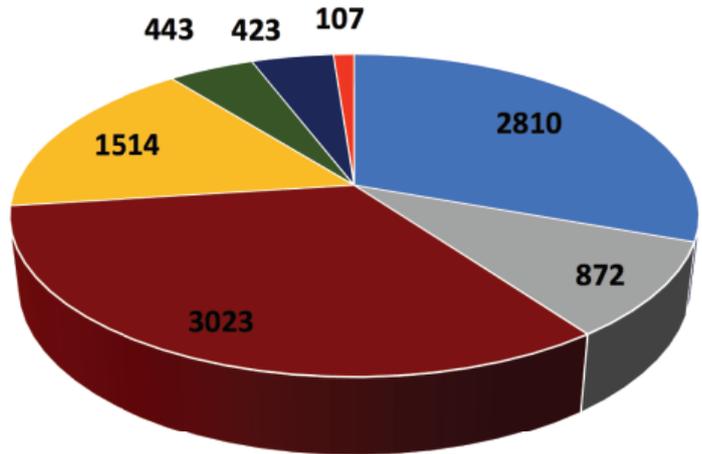


17,285
RIDING MEMBERS UNDER 17

9,192
RIDING MEMBERS OVER 17

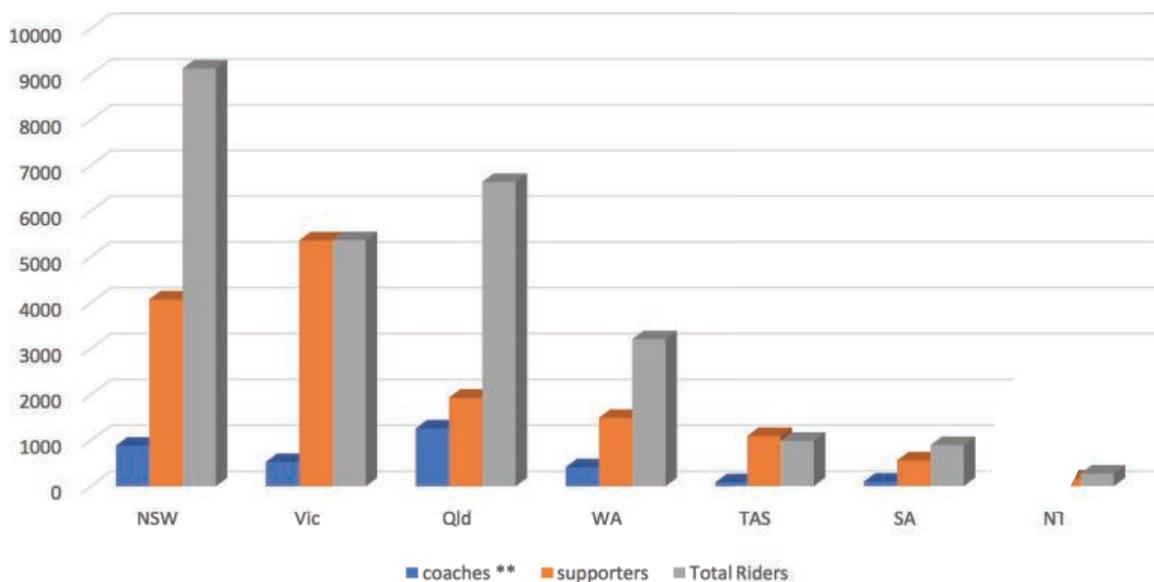
Riders over 17

■ NSW ■ Vic ■ Qld ■ WA ■ TAS ■ SA ■ NT

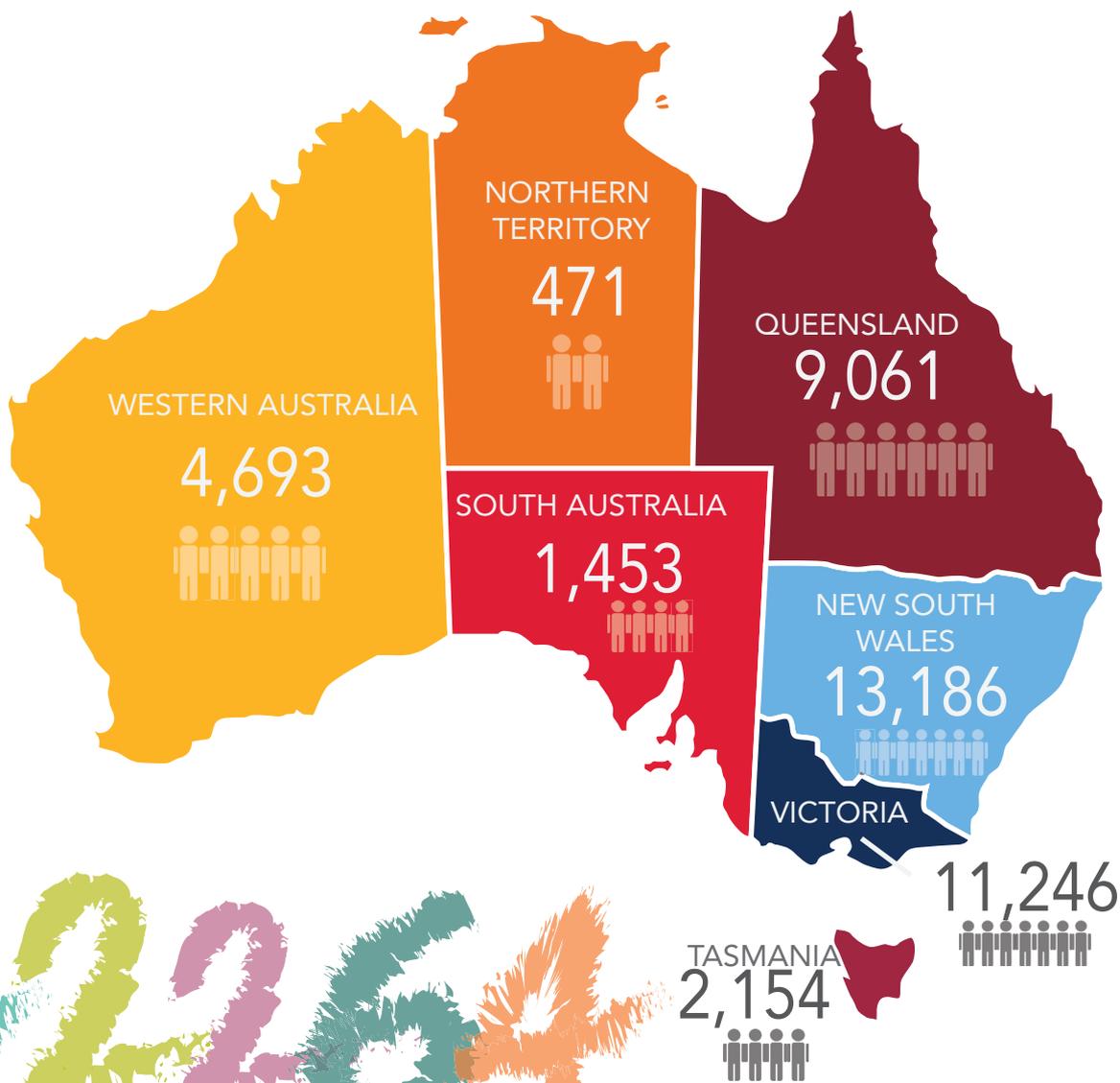


■ NSW ■ Vic ■ Qld ■ WA ■ TAS ■ SA ■ NT

Coaches, Supporters & Total Riders



**some coaches are also included as riding or non riding members by some states



PEOPLE AFFILIATED WITH PONY CLUB AUSTRALIA



INTERNATIONAL TETRATHLON IRELAND 2016



The International Tetrathlon team comprised the following team members:

Nicole Herdman, Tori Squire, Charley Barrett, Jemma Read (WA), Darcy Wade, Lachlan Waddell (VIC), David Gardiner (TAS), Sheila Oorschot (Coach, WA), Janet Hamblin (Team Manager, NSW).

The team met up in Perth and spent a couple of days at the home of Jemma Read getting to know each other and doing team activities. Liz Read was a fantastic hostess sharing her house with the team and getting us to the various spots for training. Thank you to PCAWA for their help in this.

We headed off on our adventure from Perth and after a stopover in Abu Dhabi, arrived in Dublin somewhat worse for wear after a very long trip. We made our way to a hotel to await the arrival of the rest of the teams (US, NZ and Britain). When they started arriving it took no time at all for old friendships to be renewed and new ones made over some games of cards.

We spent the next few days with our host families and toured the stunning town of Kilkenny, then an early morning visit to Coolmore Stud. We had a lovely stay and got to see quite a few stallions including the magnificent Gallileo. After lunch we had a quick bus trip back to Waterford where we changed into our formal uniforms for a Civic Reception with the Mayor of Waterford. We all thought our uniform looked very smart.

Day 3. After another early start, we had a fantastic day at the Royal Dublin Horse Show - we got to watch some of the world's best showjumpers in the Nations Cup and there were so many shops and great things to look at.

Day 4. We started the day with a morning swim followed by a tour of the Waterford Crystal Factory. After lunch we went to the Kildalton College where we stayed in an amazing building with beautiful Irish surroundings during the Irish Provincial Championship competition.

Day 5. The first day of competition was the swimming and the shooting with nearly everyone shooting and swimming to their best. We then moved on to walk the cross country course was challenging with one abc and more than half of the rest being combinations, about 32 jumps in total.

Day 6. Our Aussie team performed so well today. It was an absolute privilege to be with them. As true Aussies they impressed everyone with their riding and running but more importantly with their wonderful attitude. The cross country course was amazing. After only having had about half an hour to get used to their horses they all got around the course with only a couple of stops and a few time penalties. We then had to rush to get the boys ready for their 3km run and of course ran into the Irish summer rain. The girls then ran their 1.5km with the rain stopping just before their heat.

At the end of the day we had the presentation which was a combined junior and senior competition. The boys' world team of Aussies, NZ and USA placed 8th with top 10 places in shooting, swimming and running. The girls' team placed 10th in a very strong field with good all round performances in all disciplines. Charley Barrett was 5th in the Individual Girls competition and 4th in the Girls running. The next day we said goodbye to the south and started on our trip back up north in readiness for the International Tetrathlon at Tattersalls. After a bit of a lazy morning we headed off to Homestead Saddlery for lunch and a meet and greet. They were the major sponsors of the 2 competitions and are the largest saddler in Ireland. We then went to Kildare Village for a look around and were picked up by our host families for the next 3 nights.

After spending our first night with our new host families we took a bus to central Dublin. There we split into groups and explored some of Dublin's best attractions on city tour buses. We all met up again for a tour of Ireland's famous Guinness factory before taking a bus to Tayto Park, home of the largest wooden roller coaster in the Northern Hemisphere.

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Over the next few days we went to Zipit Zip Wiring Tibbradden, Johnnie Fox's Pub for a traditional meal with live Irish entertainment and fitted in some swimming and shooting training, and had a look around Tattersalls where the final competition would be held.

Our home on the last leg of our trip was the historic Headfort School. Built over 200 years ago for the Earl of Bective, it was founded as a preparatory school in 1949 by Lord and Lady Headfort. It is near Kells in County Meath and is still operational.

Day 11 of our trip was the shooting competition. Even though the nerves hit us all, everyone shot better than the previous week! Then onto the swimming at the National Aquatic Centre in Dublin. The boys went first, followed by the girls and finished with a mixed relay. We teamed up with New Zealand to take third place!

Day 12 was the cross country phase at the amazing Tattersalls course. All of the Australians rode really well on both a big and technical course. We were very lucky in that we could use the same horses as we had the week before. Our riders again were perfect ambassadors for Pony Club Australia and both the coach and team manager received many compliments about their horsemanship and sportsmanship. The running phase was conducted around a part of the cross country course. The Australian Team were fantastic – we had so many people cheering on the team – it was very exciting stuff.

Final Results: - Senior Boys World Team 5th. Darcy Wade 4th Senior Boys Individual Senior Girls Australia 4th, Charley Barrett 3rd Senior Girls Individual and 1st Senior Girls Running and fastest time for all senior and junior girls tetrathlon competitors.

Of the placegetters our teams were the only ones on borrowed horses which was a testament to the riding ability of our team members.

After a final formal dinner at Headfort School, team members spent the night swapping uniforms and spending time with all the new friends they had made.

The Pony Club International Tetrathlon Team thank Pony Club Australia for this wonderful opportunity to represent their country.



INTERNATIONAL MOUNTED GAMES EXCHANGE



The Australian team for the IMGE 2016 in Victoria was Amanda Mills (Qld), Annie Herzer (WA), Chris Paton (Vic), Laura Chalmers (Tas), Teresa McCallum (NT), Tim Moreton (Coach) and Anne Cotton

A pre-tour training camp was organised by Tim Moreton in liaison with Tim Ling and Janet Teague from Victoria and was held at Werribee Pony Club facilities at the National Equestrian Centre. The camp involved some intensive training and running riders through their paces as well as some team bonding opportunities.

On Saturday 22nd October we met up with the USA and Great Britain teams and did some shopping at the Queen Victoria Markets. Riders not affected by jet lag spent the evening getting to know one another before turning in. We headed off from Melbourne the next day and stopped at Ararat. Ararat Pony Club and Stawell Pony Club held a combined rally so our international visitors could see how an Australian Pony Club Rally is run. Lunch was a gourmet feast provided by the Pony Club and this gave time for our Canadian team to catch up with us from the airport. Both Pony Clubs presented all the riders with gifts of hay bags full with Australian favourites like Tim Tams, Caramello Koalas and horse treats. After lunch Tim Ling and Chris Paton gave a lesson on vaulting and the club set up a stockman's challenge as well as polocrosse demonstration. A big thank you to Ararat and Stawell Pony Clubs for their warm welcome and looking after us.

We spent the next few days in the Grampians. First was a day of hiking the Pinnacle Walk and then abseiling. The second day was hiking the Boronia Peak walk and then canoeing on Lake Bellfield. Canoeing certainly brought some riders out of their shell with water being splashed continuously between boys and girls with warnings not to get coaches or managers wet or there would be ramifications. The hiking up the Boronia Peak walk was beautiful and the scenery breathtaking. There were plenty of opportunities for the international visitors to see some kangaroos.

Back in Melbourne we had a tour of the Melbourne Cricket Ground and Sports Museum. Some of us watched the Victoria/Tasmania Shield game and explained cricket to the USA and Canadians. The next day was one for shopping and the Melbourne Aquarium for a few quiet hours of looking at marine life and penguins. We were then met by our billet families.

On Saturday 29th October we had the warm up competition at Yarrambat Horse and Pony Club. Riders were scrambled into teams for the competition. Warwick Slade gave the coaches and managers a thorough briefing on the rules and how the competition would be stewarded. At the completion of the warm up, ribbons were given out and a BBQ lunch hosted by the Pony Club and pony lenders. The afternoon was free to do activities with our billet families. Thank you, Yarrambat Horse and Pony Club, for the use of their facilities and big thank you to the pony lenders for bringing their ponies along for us to ride. We had a visit to Phillip Island, the penguin parade, the Koala Park at Churchill Island and the Heritage Farm where we were shown some very talented whip cracking skills from Amanda and Laura. On the way to Healesville Sanctuary on 1st November we stopped at the Yarra Valley Chocolaterie and Ice Creamery for snacks and morning tea. We saw an amazing bird show and a lot of Australian native animals. Then it was down to the most important task of the day - the Melbourne Cup sweep! It would have been very un-Australian not to involve our visitors in the race that stops the nation. It was lovely to have total silence on the bus whilst the race was in progress before the music started up again.

The following day we visited Sheikh Mohammed's Stud, Darley at Nagambie. The stud had been in lockdown due to the Melbourne Cup and we were very privileged to be able to attend. The facilities we toured were amazing and we saw some of the stallions, yearlings, mares and foals.

On Thursday 3rd November, we did the Tree Top Challenge - traversing obstacles in the trees and zip lining. Lunch was at Grants Picnic Ground with bird feeding. Some of the sulphur crested cockatoos were a little over friendly at times and liked stealing people's lunches. With newly purchased matching belts and shoes, the team was glammed up for the Official Dinner river cruise. A lovely meal, formalities done and dusted, medal presentation and then a night of dancing with music provided by Alistair Ling.

Saturday 5th November was competition day at the Whittlesea show. The weather was not cooperating and it was windy and cold with a little rain thrown in at times. Teams paraded at 9.45am and the competition started at 10.00am with many onlookers on attendance. It was a fast and close competition for the first three sets then a battle between Australia and Great Britain up until the final two games for the winner. Final results were: 61 pts Australia first, 57 pts Great Britain second, 52 pts USA third and 46 pts Canada fourth. Back to back wins for Australia and the first time in the history of the competition.

I would like to thank my team, Laura, Chris, Amanda, Annie and Teresa for the great memories and wonderful time we had together. Thanks again to Tim Moreton who did a wonderful job as coach. Thank you PCAV, Tim Ling, Clare Lewin, Darrelyn Boucher, Laurie and Ro Cruise for putting together a great tour and looking after us so well. To Werribee Pony Club, Ararat Pony Club, Stawell Pony Club and Yarrambat Pony club, thank you for looking after us. To the committee of Whittlesea show, thank you for allowing us to be part of your day. To all our billet families, thank you for spoiling us. To our pony lenders, thank you, without your support and ponies we would not be able to compete in this competition. Finally, I would like to thank PCA for giving this opportunity once again to manage an Australian team.

Anne Cotton. Manager. IMGE 2016



2016 has been an excellent year for Pony Club NSW, with memberships remaining steady at 13,186 members across 253 Clubs. The year brought big changes to our State Championships and saw many of our talented riders improve in many disciplines. In March we announced a fantastic Executive Committee consisting of 8 positions that governed Pony Club NSW in the best way possible, once again capably chaired by Mrs Dianne Cullen OAM.

The Annual State Camp started the year off very early from the 3rd to 8th January at the Sydney International Equestrian Centre, with 70 Pony Club riders from across NSW receiving instruction from top level coaches.

The annual State Events Calendar was transformed, introducing new disciplines including Team Penning, Team Sporting and Combined Training, as well as bringing back Polocrosse which hadn't been held since 2013. Pony Club NSW held two major combined Championships covering 11 equestrian disciplines.

The new Championship format saw a significant increase in State Championship attendance, with just under 1,400 State Championship entries received from all over NSW, QLD and VIC. The State Sporting, Campdraft, Team Penning, Mounted Games, Team Sporting and Polocrosse Championships were held in Quirindi in April. While the combined State Showjumping, Showriding, Jumping Equitation, Dressage and Combined Training Championships were a big success at Camden in July.

At a national level, Pony Club NSW were very proud of our Mounted Games Team that competed in the Prince Phillip Championships in Western Australia, coming a very close 2nd place to WA. NSW hosted the National Coaching Conference which attracted Pony Club Coaches from all over Australia to brush up on their skills, rules and techniques over two days in August.

We held 60 instructional schools throughout the year, held in many different locations around the state to assist with the further education of our riding members, volunteers, instructors and coaches.

In July we announced the Pony Club NSW Volunteer Awards Program recipients, recognising 28 of our valuable volunteers, members and riders that go above and beyond for their Pony Club. Our State Mounted Games coach Anthony Newham was also named as a finalist in the Pony Club Australia Coach of the Year Award.

We thank the countless volunteers, judges and officials, committee members, parents and riders who contributed to the organisation and delivery of all Pony Club Rally Days, Zone competitions, State and National events held throughout 2016.





The new board took office in September 2016. We have big shoes to fill – Warren Mudge was an exceptional leader, and through this we are sitting in a very comfortable position with clear structure and documentation in place. We have continued with the current Strategic Plan and with the direction of the NT Department of Sport and Recreation Grant Funding Agreement. There are currently only 3 board members which is a tenuous position to be in.

It is also a lot of work for 3 volunteers therefore the plan was to get sub-committees operating to spread the workload. We have established Mounted Games, Show Jumping and Rider Advisory Committees. These 3 sub committees have been very active and great to work with.

We have 5 Pony Clubs in the NT – 3 in Darwin Region, 1 in Katherine and 1 in Alice Springs.

Reporting on our Strategic plan:

1. PARTICIPATION – Programs for life long participation and fostering success.

The Mounted Games Committee has run quite a few fun events. It has been great to have more events run to encourage and expose our games riders to more competition.

Leading into the PCA Nationals we have realised we need more exposure to competition.

The Show Jumping Committee has been working hard in reviewing jump grading and working in collaboration with our local Show Jumping Club to run a few more Pony Club Competitions. State teams, Managers and Coaches and have been established and fundraising and training commenced.

The Rider Advisory Committee was established for riders over 14 years to try and retain teenage riders. Their first event was a Fashion Parade/Quiz fundraiser in conjunction with Saddleworld. It was a lot of fun.

2. GOVERNANCE – Practices that ensure the viability of the Sport.

PCANT has offered services of an independent consultant on governance to help clubs and committees. We ran a workshop on healthy committee management.

PCANT has established good governance practices and seeks to implement these in clubs. Despite the offering of help, and the need to improve governance, the uptake has not been great. Everyone is time poor and it is hard for volunteer committees to find the time for more meetings and workshops.

3. COMMUNICATION AND MARKETING – A well-recognised brand in the NT.

PCANT along with sub-committees has tried to be more visible and run more events. We have been careful with branding of flyers and information. We have started a monthly newsletter to promote events and relay information, and have supported this with the increased use of social media such as Facebook. I have received quite a few very positive comments on how much PCANT is doing and how much information is circulating.

4. RESOURCES – Resources that support the development of the sport

PCANT's best resources are our clubs and our sub-committees. We recently ran a Combined Rally in conjunction with our clubs and a new Sponsor: PRYDES Easifeed. We were very fortunate to have John Fahey and Leanne Caban come and coach. John Fahey also travelled to Katherine Horse and Pony Club to offer some coaching assistance. We hope to make this an annual event and to find ways to support our clubs, including sending our NCAS Level 1 coaches to remote areas to assist.



QUEENSLAND



Pony Club is in full swing across Queensland. Rallies, fun days, competitions for all levels and interests; young people on horseback are being joined by an increasing number of adult riders to enjoy the camaraderie, learning and challenge that is Pony Club. 845 volunteer instructors, countless committee volunteers and officials at the 216 affiliated clubs where all the activities take place provide a great service to 8904 members, their families, supporters and the wider community.

Instructors, club and event officials are supported with regular training at zone and regional level. Members of the Chief Instructors Panel and Regional Directors of Coaching organise and deliver training across the state. Five major seminars are held annually, with the largest held at Southport in January. These attract members from across the state for instructor, official, administration, rider coaching and a general exchange of knowledge. These gathering are important forums to learn from and exchange information with peers and national, elite-level instructors. They also give an opportunity to expose attendees to riding disciplines that may not otherwise see. This year Stockman's Challenge was featured at the Southport seminar. It is always obvious when you gather together skilled horsemen and horsewomen that "good horsemanship is good horsemanship" no matter what the discipline and the basic tenets of our instructional syllabus hold true.

Queensland riders have travelled into New South Wales for numerous State Championships as well as competition within Queensland from State Championships hosted in Gatton, Oakey and Maryborough and the club and zone events contested each weekend. Blake Jones, of Southport Pony Club is on the PCA team to the 2017 Inter Pacific Exchange being hosted in the USA.

PCQ has built good relationships with sponsors and appreciates the ongoing support from Sandale Saddlery, Brigalow Country Clothing, Mitavite, Australian Country Show Ribbons and Paul Smith Photography. The biggest financial supporter of PCQ is the Qld Government and PCQ is grateful for the significant cash investment that is made by the Department of National Parks, Sport and Recreation on a triennial basis.

Preparations for the PCA National Championships, being run at Toowoomba showgrounds, are well advanced. In 2017 the disciplines contested will be Gymkhana, Mounted Games, Tetrathlon, Dressage, Showjumping, Eventing and Pony Club Quiz. A Sub-junior age group (10 and under 13) has been added to the full program.

The online membership system is providing great opportunities for members, clubs and PCQ along with challenges for users and office staff as the system is bedded down. We are fortunate at PCQ to have great staff in our Brisbane office. Their patience, good humour and dedication is appreciated by all who deal with them.

Pony Club in Queensland continues to work with young people to develop the values of horsemanship, sportsmanship and citizenship.



SOUTH AUSTRALIA



PONY CLUB
SOUTH AUSTRALIA

The year 2016 has been one we as an organisation would rather forget. Games Coach Tim Moreton resigned as State games coach, which left us with a big hole and large shoes to fill. Sue Young, who has been involved in games as well as other disciplines in Pony Club, has stepped up to cover the void.

Our State ODE and State Championship ODE, to have been hosted by Mount Gambier Pony Club, had to be cancelled due to lack of nominations for the event. Something, which has never happened in the past, and hopefully never again.

The State Championships/ Gymkhana was hosted by South East Zone at Naracoorte over 2 days at the beginning of October and once again we were put into a tailspin as to whether this would proceed. The storms and unseasonal rains were so strong and devastating that the Commissioner issued a State of Emergency and no-one was permitted to move on roads unless an extreme emergency. This was issued on the Thursday morning when many members were planning their departure for the event. The emergency was lifted early on Friday with a warning to be aware of the conditions and to drive safely, however many members elected to stay home, which affected teams. The competition went ahead and riders had a great time even though a bit cold and windy.

During this time and whilst attempting to hold events, including Zone Finals for State Championships the Association was challenged with the need to vacate its current offices after 5 ½ years at 105 King William Street, Kent Town. PCASA worked to align with others affected so that we could approach prospective landlords as a group. Associations for Active Lifestyle Group Incorporated, was developed initially representing 14 not-for-profit associations. We visited over seven hundred buildings and all were either too small or too large or too expensive. We had until 15 December 2016 to be out of our old building and can report that we have now moved with a total of 8 Associations in the new building which is a 100 year old cottage situated alongside of Adelaide Show Grounds. Our new address is 132 Rose Terrace, WAYVILLE. S.A. 5034.



In 2016, Pony Club Tasmania had a membership of approximately 986 members made up of riding, non-riding, volunteers and coaches. All clubs provided instructional rallies on a regular basis. One Tom Johnston clinic for C test level riders was held in each of our three zones as well as one coaching workshop in each zone. These clinics were all very popular.

2016 saw the following efficiency Tests completed 34 E, 66 D, 44 D*, 24 C and 3 K, a total of 171 certificates completed.

A well-attended workshop was conducted with Hunter Doughty at the PCT State Trials for Technical Delegates, Cross Country course builders and officials. Hunter is an internationally accredited Technical Delegate and Cross Country Course Designer and we value his expertise.

Our Coaching Panel has been hard at work this year assisting and mentoring our trainee coaches and hosting clinics across the state and the number of accredited coaches has been maintained this year.

Four of our Committee attended the National PCA meeting in Adelaide in May where valuable discussions and networking took place. Our Chief Coach Delegate Anne Cotton held the position of Chair of the National Coaching Panel and continues to work with her panel on all things coaching.

We sent four coaches to the National Coaching workshop held in New South Wales, where valuable workshops were held targeting B Testing and above. These workshops ensure that testing across the States is standardized.

After surveying our members, we have taken the step to review our Constitution. Ian Fullagar has been appointed to rewrite the Constitution and work is continuing with its revision. The sub-committee will continue to review the document in the hope that during the early part of 2017 we will have the document out to the membership for consideration.

From feedback from the member survey, the Handbook has also been re-worked to bring it to a more contemporary style document.

Each year championships are rotated around the state and in 2016, the State Horse Trials Championships were hosted by the North West Zone. The Dressage and Showjumping phases were held at the Inglis Pony Club ground at Wynyard with the cross country phase being held at the Murton's property at Murdering Gully Road. The event was extremely friendly and well run.

The Dressage and Show Jumping Championships were hosted by the Northern Zone at the Westbury Showground. Both the Dressage and Show Jumping days were enjoyed with excellent numbers participating.

The Games Championships were hosted by the Southern Zone and were successfully held at the Brighton Equestrian ground.

Tasmania sent a team to the National Prince Philip Games competition in Western Australia. The team, consisting of George Riley, Laura Chalmers, Madeline Pearn, Georgia Elias and Chelsea Baker, were ably coached by Theresa Elias and managed by Team Manager David Quinn. They enjoyed success placing 4th in the competition and made lifelong friends at the same time.

In addition, Tasmania also had a representative in the Australian Team for the International Mounted Games competition, held in Victoria in October. Laura Chalmers from the Tasmanian Pony and Riding Club was amongst the Australian Team who came first in the competition. We were also fortunate to have David Gardiner as a representative in the International Tetrathlon, held in Ireland in July. It is a great achievement to make these teams and we look forward to the team members passing on their experiences with our members.

The backbone of Pony Club in Tasmania is our monthly rallies where members enjoy learning all aspects of riding, horsemastership and care of their horse in a safe, supportive and friendly environment. Through this education they become confident and competent horsemen and women.



The PCV Strategic Plan was reviewed and updated in February 2016. The Plan aligns with the state government priorities of building a more sustainable sports sector. Government priorities recognise that sport provides so much more than competition, other benefits such as community engagement plus the benefits to health and well-being are equally important. There is also alignment with the pillars in the PCA strategic plan.

Organisational Excellence

Governance review is a high priority for 2017 and beyond.

Membership & Participation

The roll out of the national data base continues to take priority. Membership renewals were taken on line for the 2016-2017. The new system will lessen the workload for volunteers at all levels of organisation.

Rider development has been promoted on several levels with the development of partnerships which offer pathways to opportunities through careers or national and international representation. The Ride 2 Time initiative with Racing Victoria Ltd continues to be well supported – 136 riders participated at 19 training days held across 9 Zones at metropolitan and regional racecourses. The riders and their families who qualified for the finals at a Moonee Valley race meeting had the experience of a lifetime with many going on to take up a career in the racing industry.

The sport of Tetrathlon, comprising swimming, running, laser pistol shooting and showjumping was included at the 2015 National Championships. Tetrathlon is new to PCV and has been extremely well received due to the range of different skills required. Kate Thompson from Modern Pentathlon has been conducting laser pistol training and introduction days across Victoria to promote the sport.

The Pony Club Victoria Equestrian Centre continues to be developed to cater for all disciplines. Grades 5-3 Cross Country courses have been constructed and the Grade 1 & 2 course is almost complete which will allow all PCV State Championship Events to be held at the Centre in 2017. Other equestrian groups also hire the centre for training and competition

International representation

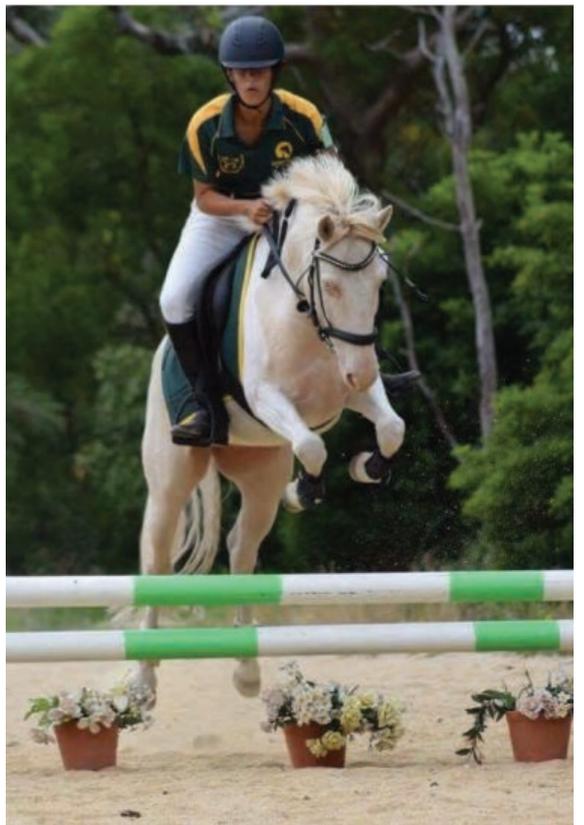
The 2016 International Mounted Games Exchange was hosted by Pony Club Victoria. The small but dedicated organising committee did a wonderful job organising fourteen Days of activities in rural and regional Victoria for the teams from Canada, Great Britain, USA and Australia. The competition was conducted in conjunction with the Whittlesea Agricultural Show on November 5th which provided a great venue for the teams and the opportunity to showcase Pony Club to the wider community.

Two Victorian Members, Lachlan Waddell and Darcy Wade were selected in the Pony Club Australia Tetrathlon Team that travelled to Ireland in August to compete against teams from UK, Canada, USA and Ireland where the sport is well established.

Workforce Development

The State Coaching Panel continues to support the NCAS Coach Education program with training and assessment opportunities as well as training for club officials. Promotion of rider efficiency certificates, especially at D, D* & C saw total the number obtained in 2016 increase by 268.

Pony Club Victoria acknowledges the support of the Victorian Government, Vicsport and Horseland



WESTERN AUSTRALIA



PONY CLUB
WESTERN AUSTRALIA

2016 has been another wonderful year for the Pony Club Association of Western Australia (PCAWA). The decision by the Board to support the move into the main building at the State Equestrian Centre has been a resounding success. It has provided a bright happy workplace with more room for our wonderful staff to conduct their day to day duties and a welcoming environment for members and visitors alike.

Our association has been moving along at a great rate of knots, particularly regarding the transition of our governance system from a Management Committee to a Board. There has been a corresponding change in focus from operational issues to a more strategic focus. We introduced initiatives to assist with the retention of older riders of Pony Club, including a leadership programme (STRIVE), Riders Advisory Panel and the Marketing Group. We conducted a number of Roadshows, where we travelled out to zones to help with club governance, constitutions and the My Pony Club database. These were well received and we hope to continue these into 2017.

PCAWA had an increased presence in the market place with a booth at Dowerin Field Day, the largest agricultural field day in Western Australia, for the first time. Over the 2-day event many people called in to see the displays and chat to our staff. PCAWA was also responsible for the inaugural STRIVE Summit, a youth sports leadership conference, that brought together youth leaders from a variety of sporting associations.

Our Sports Committees continue to produce amazing Championship weekends and events along the way to grow their chosen discipline. We held five State Championships with over 800 riders competing at these events. Three of the Championships are held at regional clubs, and we support those clubs to improve their facilities.

The State Coaching Panel and Gear Checking Advisory Panel do an amazing job in steering our sports in the right direction and keeping us all current. Both the State Coaching Panel and the Gear Checking Advisory Panel are to be congratulated for their willingness to listen, research and adapt to the ever-changing requirements without compromising the standards of which Pony Club is so proud. We invested in our coaches, judges and officials during 2016 and have grown our team by 23 to 215.

Toward the end of 2016 we saw another new initiative being developed. Pop Up Pony Club is a new concept aimed at providing participation opportunities for young people who do not have access to a pony or horse. Pop Up Pony Club is a partnership between riding schools, PCAWA and local pony clubs. We expect Pop Up Pony Club will result in more young people riding more often creating a formalised pathway into pony club for non-horse owners. A trial programme was developed which will be delivered during term 1 in 2017. This project is being run in partnership with Port Community School and Zia Park Equestrian Centre. If successful, it is hoped this will provide a prototype for ongoing partnerships with riding schools around the state.

To end the year, the 2016 Pony Club WA Awards Day was held at Oakover Grounds in the Swan Valley. This was a day where members, riders, coaches and friends could celebrate the many awards and achievements of the 2016 Pony Club season. Congratulations to everyone!

PCAWA wishes to thank all our members, the countless volunteers and the staff for their support over the past year. We also acknowledge the generous funding and support PCAWA receives from our corporate partners.





Pony Club Australia Ltd

A.C.N.: 090 080 265

**Combined Financial Report
For the year ended 31 December 2016**

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Directors' Report

The Directors of Pony Club Australia Limited ("PCA") present their report together with the combined financial statements of the company for the year ended 31 December 2016 and the Independent Audit Report thereon.

Change of Structure

On 6 July 2016, Pony Club Australia Ltd was established as a company limited by guarantee. At this time, all operations and net assets of the predecessor incorporated association, being Pony Club Australia Inc., were transferred to the company.

These financial statements have been prepared on a combined basis across the full 2016 financial year for presentation in the annual report.

Director Details

The following persons were Directors of PCA during or since the end of the financial year.

Mrs Carol Paterson

Director/Chairperson

Appointed: July 2016
Qualifications: PCA NCAS Instructor level 1, NCAS Assessor, EA Elementary Dressage Judge, Team Manager Inter Pacific Teams, Chairman National Pony Club Championships
Special Responsibilities: Chairperson appointed July 2016, Nationals Organising Advisory Committee

Mrs Michelle Harper

Director/Secretary

Appointed: July 2016
Qualifications: Bachelor of Arts, Bachelor of Laws, Admitted to practice as a Barrister and Solicitor of the Supreme Court of Victoria and the High Court of Australia, Certificate of General Nursing (The Royal Melbourne Hospital)
Special Responsibilities: Secretary appointed July 2016

Mrs Melanie Woodward

Director/Treasurer

Appointed: July 2016
Qualifications: Bachelor of Business (Accounting); FCPA; FGIA; GAICD
Special Responsibilities: Treasurer appointed July 2016, Audit and Risk Committee

Ms Shannon Durrant

Director

Appointed: July 2016
Qualifications: Masters of Applied Finance (Financial Planning), MBA
Special Responsibilities: Audit and Risk Committee; Marketing Committee (Chair)

Ms Sharon Le Mesurier

Director

Appointed: July 2016
Qualifications: Sports trainer level 1(Sports Medicine Aust.), MPIO, Level 1 TAE40110, HLTFA 301B, Show Horse Council of Aust. (SHC) state judge, EA show horse judge/state level, EA show jumping judge Level 1, EA jumping course designer entry level, PCA level 1 coach, PCANT Certificate Examiner, jump grader and dressage grader.

Dr Andrew McLean

Director

Appointed: July 2016
Qualifications: B.Sc., PhD., Dip Ed., NCAS II. 'B' & 'K' cert PC
Special Responsibilities: Training and welfare

Mrs Judy Pitt

Director

Appointed: July 2016
Qualifications: Diploma of Management
Special Responsibilities: China Pony Club Coach Selection Panel

Mrs Jacinta Withoud

Director

Appointed: July 2016
Qualifications: Bachelor of Commerce (Marketing & Accounting Majors), Post-graduate Diploma (Marketing Major), Master of Business Studies (Marketing Major), PCAWA Eventing Steward,
Special Responsibilities: Marketing and Sponsorship Committee; Organising Committee for 2017 Nationals

Principal Activities

The principal activities of the Company in the course of the financial year was that of being the national governing body of Pony Club in Australia, recognised as a National Sporting Organisation by the Australian Sports Commission.

There have been no significant changes in the nature of these activities during the year.

Short-term objectives

PCA's short-term objectives are to:

- Enhance the visibility of the Pony Club brand and improve communication and information to internal and external stakeholders;
- Increase participation by existing and new members in horse riding activities conducted by the organisation at all levels;
- Improve the quality and accessibility of the programs conducted by Pony Club.
- Grow external revenue from a range of sources; and
- Develop and apply best practice governance throughout the organisation.

Long-term objectives

PCA's long-term objectives are to:

- Encourage young people to enjoy all kinds of sport and pleasure connected with horses and riding;
- Provide instruction in riding and horsemanship and instilling in young people a love of their horses, a sense of responsibility and acceptance of the responsibility for the proper care of their animals; and
- Promote the highest ideals of sportsmanship, citizenship and loyalty, thereby cultivating strength of character and self-discipline.

Directors' meetings

During the financial year, 7 meetings of directors and 1 audit and risk committee meeting were held. Attendances by each director were as follows:

Director	Board Meetings		Audit and Risk Committee Meetings	
	Held (a)	Attended	Held (a)	Attended
C Paterson	7	7	-	-
M Harper	5	5	-	-
M Woodward	6	6	1	1
S Durrant	7	6	1	1
S Le Mesurier	7	4	-	-
A McLean	5	5	-	-
J Pitt	7	5	-	-
J Withoud	7	6	-	-

(a) number of meetings held whilst a member

Contribution in winding up

The company is incorporated under the *Corporations Act 2001* and is a Company Limited by Guarantee. If the Company is wound up, the constitution states that each member state is required to contribute a maximum of \$20 each towards meeting any outstanding obligations of the company. At 31 December 2016, the total amount that members of the company are liable to contribute if the Company wound up is \$140.

Auditor's Independence Declaration

The auditor's independence declaration for the year ended 31 December 2016 has been received and can be found on page 5.

Signed in accordance with a resolution of the Board of Directors.



Mrs Carol Paterson
Chairperson



Mrs Melanie Woodward
Director/Treasurer

Dated this 23rd day of March 2017

Auditor's Independence Declaration



**AUDITOR'S INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF PONY CLUB AUSTRALIA LTD**

I declare that, to the best of my knowledge and belief, during the period ended 31 December 2016 there have been no contraventions of:

- i. the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- ii. any applicable code of professional conduct in relation to the audit.

Name of Firm: The Field Group - Audit

Name of Partner:



Gavin Fraser CA

Date:

24/3/2017

Address:

Suite 10, 1 East Ridge Drive
Chirnside Park VIC 3116

Combined Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 December 2016

		2016	2015
	Note	\$	\$
Revenue and other income	4	346,669	179,408
Cost of goods sold		-	(3,397)
Gross profit		346,669	176,011
Employee benefits expense		(120,080)	-
Amortisation expense		(4,993)	(482)
Insurance premiums and related expenses		(5,015)	(3,920)
Office and IT cost		(54,331)	(37,884)
Professional fees		(6,764)	(3,000)
Event and promotion expenses		(78,513)	(68,011)
Travel, board and committee expenses		(47,934)	(35,316)
Other expenses		(16,883)	(18,016)
Profit before income tax		12,156	9,382
Income tax expense	1(d)	-	-
Profit for the year		12,156	9,382
Other comprehensive income for the year		-	-
Total comprehensive income attributable to members of the company		12,156	9,382

This statement should be read in conjunction with the notes to the financial statements.

Combined Statement of Financial Position

As at 31 December 2016

	Note	2016 \$	2015 \$
ASSETS			
Current Assets			
Cash and cash equivalents	6	230,562	373,330
Trade and other receivables	7	85,578	2,827
Inventories	8	-	9,906
Other assets	11	60,976	3,601
Total Current Assets		377,116	389,664
Non-Current Assets			
Property, plant and equipment	9	-	-
Intangible assets	10	24,552	24,579
Total Non-Current Assets		24,552	24,579
TOTAL ASSETS		401,668	414,243
LIABILITIES			
Current Liabilities			
Trade and other payables	12	21,102	15,005
Other liabilities	13	45,000	83,745
Provisions	14	7,917	-
Total Current Liabilities		74,019	98,750
TOTAL LIABILITIES		74,019	98,750
NET ASSETS		327,649	315,493
EQUITY			
Retained earnings		327,649	315,493
TOTAL EQUITY		327,649	315,493

This statement should be read in conjunction with the notes to the financial statements.

Combined Statement of Changes in Equity

For the year ended 31 December 2016

	Retained Earnings	Total Equity
	\$	\$
Balance as at 31 December 2014	306,111	306,111
Comprehensive income		
Profit for the year attributable to members of the company	9,382	9,382
Total comprehensive income attributable to members of the company for the year	9,382	9,382
Balance as at 31 December 2015	315,493	315,493
Comprehensive income		
Profit for the year attributable to members of the company	12,156	12,156
Total comprehensive income attributable to members of the company for the year	12,156	15,126
Balance as at 31 December 2016	327,649	327,649

This statement should be read in conjunction with the notes to the financial statements.

Combined Statement of Cash Flows

For the year ended 31 December 2016

	Note	2016 \$	2015 \$
Cash flows from operating activities			
Government grants received		-	155,000
Receipts from members and clubs		180,451	94,596
Payments to suppliers and employees		(323,362)	(158,648)
Interest received		5,109	6,262
Net cash (used in) / generated from operating activities	15	(137,802)	97,210
Cash flows from investing activities			
Payments for intangible assets		(4,966)	(3,414)
Net cash used in investing activities		(4,966)	(3,414)
Net (decrease) / increase in cash held		(142,768)	93,796
Cash and cash equivalents at beginning of financial year		373,330	279,534
Cash and cash equivalents at end of financial year	6	230,562	373,330

This statement should be read in conjunction with the notes to the financial statements.

Notes to the Combined Financial Statements

For the year ended 31 December 2016

1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The combined general purpose financial statements of the Company have been prepared in accordance with the requirements of the *Corporations Act 2001*, Australian Accounting Standards Reduced Disclosure Requirements and other authoritative pronouncements of the Australian Accounting Standards Board. A statement of compliance with the International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) cannot be made due to the Company applying not-for-profit specific requirements contained in the Australian Accounting Standards.

PCA is a Public Company limited by guarantee incorporated and domiciled in Australia. The address of its registered office and its principal place of business is 4/24 Parnell Street, Elsternwick Victoria 3185.

The financial statements for the year ended 31 December 2016 were approved and authorised for issue by the Board of Directors on 23rd March 2017.

(a) Basis of preparation

Historical cost convention

The financial report has been prepared under the historical cost convention, as modified by revaluations to fair value for certain classes of assets as described in the accounting policies

(b) Revenue

Revenue from sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer and the costs incurred or to be incurred in respect of the transaction can be measured reliably. Risks and rewards of ownership are considered passed to the buyer at the time of delivery of the goods to the customer.

Levies and related contributions revenue is recognised in the period in which the service is provided.

Sponsorship revenue is recognised as and when received.

Revenue from organising and hosting events is recognised in the period in which the events are held.

Interest revenue is recognised when it becomes receivable on a proportional basis taking into account the interest rates applicable to the financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

(c) Contributions, Government Grants and Donations

A non-reciprocal contribution or grant is recognised when the entity obtains control of the contribution or grant and it is probable that the economic benefits will flow to the company, and the amount of the contribution or grant can be measured reliably.

If conditions attached to the contribution or grant that must be satisfied before the company is eligible to receive the contribution, recognition of contribution or grant as income is deferred until those conditions are met.

A non-reciprocal donation is recognised when the right to receive a donation has been established.

When the entity receives grants but is obliged to give directly approximately equal value to the contributor, recognition of grant income will be deferred until the delivery of service.

(d) Income tax

No provision of income tax has been raised as the company is exempt from income tax under Division 50 of the Income Tax Assessment Act 1997.

(e) Inventories

Inventories held for sale are measured at the lower of cost and net realisable value.

(f) Financial instruments

Classification

The company classifies its financial assets into the following categories: financial assets at fair value through profit and loss, loans and receivables, held to maturity investments, and available for sale financial assets. The classification depends on the purpose for which the instruments were acquired. Management determines the classification of its financial instruments at initial recognition. The organisation does not hold derivative financial instruments.

Financial instruments

Financial instruments consist of investments in equity and debt securities, trade and other receivables, cash and cash equivalents, loans and borrowings, and trade and other payables.

Financial instruments are initially recognised at fair value, plus directly attributable transaction costs (if any), except for instruments recorded at fair value through profit and loss. After initial recognition, financial instruments are measured as described below.

Available-for-sale

Available for sale assets include any financial assets not included in the above categories and are measured at fair value. Unrealised gains and losses arising from changes in fair value are taken directly to equity. The cumulative gain or loss is held in equity until the financial asset is de recognised, at which time the cumulative gain or loss held in equity is recognised as a profit or loss.

Financial liabilities

Financial liabilities include trade payables, other creditors and loans from third parties.

Non derivative financial liabilities are recognised at amortised cost, comprising original debt less principal payments and amortisation.

Financial liabilities are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least twelve months after the reporting period.

(g) Property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and any accumulated impairment losses.

The depreciable amount of all property, plant and equipment is depreciated over the useful lives of the assets to the company commencing from the time the asset is held ready for use.

(h) Impairment of assets

Assets with an indefinite useful life are not amortised but are tested annually for impairment in accordance with AASB 136. Assets subject to annual depreciation or amortisation are reviewed for impairment whenever events or circumstances arise that indicate that the carrying amount of the asset may be impaired.

An impairment loss is recognised where the carrying amount of the asset exceeds its recoverable amount. The recoverable amount of an asset is defined as the higher of its fair value less costs to sell and value in use.

The recoverable amount is assessed on the basis of the expected net cash flows which will be received from the assets employment and subsequent disposal. The expected net cash flows have been discounted to present values in determining recoverable amounts.

(i) Employment benefits

Short-term employee benefit obligations

Liabilities arising in respect of wages and salaries, annual leave and any other employee benefits expected to be settled within twelve months of the reporting date are measured at their nominal amounts based on remuneration rates which are expected to be paid when the liability is settled. The expected cost of short term employee benefits in the form of compensated absences such as annual leave is recognised in the provision for employee benefits. All other short term employee benefit obligations are presented as payables.

Long-term employee benefit obligations

Liabilities arising in respect of long service leave and annual leave which is not expected to be settled within twelve months of the reporting date are measured at the present value of the estimated future cash outflow to be made in respect of services provided by employees up to the reporting date.

Employee benefit obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur.

Contributions made by the company to Superannuation funds are charged as expenses when incurred.

(j) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Tax Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Cash flows are presented in the statement of cash flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(k) Comparatives

Where necessary, comparative information has been reclassified and repositioned for consistency with current year disclosures.

2. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Certain accounting estimates include assumptions concerning the future, which, by definition, will seldom represent actual results. Estimates and assumptions based on future events have a significant inherent risk, and where future events are not as anticipated there could be a material impact on the carrying amount of the assets and liabilities discussed below.

(a) Annual leave

Net present value calculations are used to estimate the annual leave provision.

3. ACCOUNTING STANDARDS AND INTERPRETATIONS ISSUED BUT NOT OPERATIVE AT DECEMBER 2016

There is not expected to be any significant impact on the Company's financial report as the initial application of Australian Accounting Standards issued at reporting date but not yet effective.

4. REVENUE AND OTHER INCOME

	2016	2015
	\$	\$
Revenue from grant funding	100,000	77,500
Sales income	9,206	5,935
Affiliation fees	8,485	3,000
Capitation fees	108,000	46,122
National database contribution by member states	49,680	2,333
International team member contributions	56,464	37,312
Interest received	5,109	6,262
Other income	9,725	944
Total Revenue and other income	<u>346,669</u>	<u>179,408</u>

5. PROFIT FOR THE YEAR

a. Expenses

	2016	2015
	\$	\$
Employee benefits expense:		
- wages and salaries	(101,539)	-
- contributions to defined contribution superannuation funds	(9,646)	-
- employee entitlements	(7,917)	-
- worker's compensation	(978)	-
Total employee benefits expense	<u>(120,080)</u>	<u>-</u>
Auditor's remuneration:		
- auditing or reviewing the financial statements	(5,000)	(2,000)
- accounting services provided	(1,500)	(1,000)
Total auditor's remuneration	<u>(6,500)</u>	<u>(3,000)</u>

6. CASH AND CASH EQUIVALENTS

	2016	2015
	\$	\$
Cash at bank	230,562	373,330
Total cash and cash equivalents as stated in the statement of financial position	230,562	373,330
Total cash and cash equivalents as stated in the statement of cash flows	230,562	373,330

7. TRADE AND OTHER RECEIVABLES

	2016	2015
	\$	\$
Current		
Trade receivables	82,500	2,827
	82,500	2,827
<i>Other receivables</i>		
Sundry debtors	3,078	-
Total current trade and other receivables	85,578	2,827

All amounts held are short-term. The net carrying value of trade receivables is considered a reasonable approximation of fair value.

All of the company's trade and other receivables have been reviewed for indicators of impairment.

8. INVENTORIES

	2016	2015
	\$	\$
Current		
At cost:		
Inventory	-	9,906
	-	9,906

9. PROPERTY, PLANT AND EQUIPMENT

	2016	2015
	\$	\$
Equipment – at cost	16,540	16,540
Less accumulated depreciation	(16,540)	(16,540)
	-	-

10. INTANGIBLE ASSETS

	2016	2015
	\$	\$
Database – at cost	24,986	20,320
Accumulated amortisation	(4,511)	-
Net carrying amount	<u>20,475</u>	<u>20,320</u>
Registered trade-marks – at cost	6,198	5,898
Accumulated amortisation	(2,121)	(1,639)
Net carrying amount	<u>4,077</u>	<u>4,259</u>
Total intangible assets	<u>24,552</u>	<u>24,579</u>

	Database	Registered Trade Marks	Total
	\$	\$	\$
2016			
Balance at the beginning of the year	20,320	4,259	24,579
Additions	4,666	300	4,966
Amortisation charge	(4,511)	(482)	(4,993)
	<u>20,475</u>	<u>4,077</u>	<u>24,552</u>

11. OTHER ASSETS

	2016	2015
	\$	\$
Current		
Prepayments	7,618	3,601
Accrued income	53,358	-
	<u>60,976</u>	<u>3,601</u>

12. TRADE AND OTHER PAYABLES

	Note	2016	2015
		\$	\$
Current			
Trade payables		709	2,891
Other creditors and accruals		4,500	2,333
Other payables		15,893	9,781
	12a.	<u>21,102</u>	<u>15,005</u>

12. TRADE AND OTHER PAYABLES - CONTINUED

a. Financial liabilities at amortised cost classified as trade and other payables

	Note	2016 \$	2015 \$
Trade and other payables:			
- total current		21,102	15,005
- total non-current		-	-
		21,102	15,005
Less: other payables (net GST payable)		(5,172)	(9,781)
Financial liabilities as trade and other payables	18	15,930	5,224

13. OTHER LIABILITIES

	2016 \$	2015 \$
Current		
Database contributions	-	11,680
Grant monies received in advance	25,000	50,000
Horse insurance levies	-	8,658
National competition monies held in trust	20,000	10,000
Team member advances	-	3,407
	45,000	83,745

14. PROVISIONS

	2016 \$	2015 \$
Current		
Provision for employee benefits: annual leave	7,917	-
	7,917	-
	Employee Benefits	Total
	\$	\$
Analysis of total provisions		
Opening balance at 1 January 2016	-	-
Additional provisions raised during year	7,917	7,917
Amounts used	-	-
Balance at 31 December 2016	7,917	7,917

14. PROVISIONS - CONTINUED

Provision for employee benefits

Provision for employee benefits represents amounts accrued for annual leave.

The current portion for this provision includes the total amount accrued for annual leave entitlements that have vested due to employees having completed the required period of service.

The company does not expect the full amount of annual leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

No provision has been raised in respect of long service leave accrued to 31 December 2016, with no employee having reached one or more years of service with PCA.

15. CASH FLOW INFORMATION

	2016	2015
	\$	\$
Reconciliation of cash flows from operations with profit for the year		
Profit for the year	12,156	9,382
<i>Non-cash flows in profit:</i>		
- amortisation	4,993	482
<i>Changes in assets and liabilities:</i>		
- (increase) / decrease in trade and other receivables	(82,751)	(1,050)
- (increase) / decrease in other assets	(57,375)	27,030
- (increase) / decrease in inventories	9,906	10,249
- (decrease) / increase in trade and other payables	6,097	60,043
- (decrease) / increase in provisions	7,917	-
- (decrease) / increase in other liabilities	(38,745)	(8,926)
Cash flows from operating activities	<u>(137,802)</u>	<u>97,210</u>

16. KEY MANAGEMENT PERSONNEL COMPENSATION

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly, including any director (whether executive or otherwise) of that company is considered key management personnel (KMP).

The totals of remuneration paid to KMP of the company during the financial year are as follows:

	2016	2015
	\$	\$
KMP compensation	111,184	-

17. MEMBER'S GUARANTEE

The Company is limited by guarantee. If the company is wound up, the Constitution states that each member state is required to contribute a maximum of \$20 each towards meeting any outstanding obligations of the company. At 31 December 2016 the number of members was 7 (2015: 7).

18. FINANCIAL RISK MANAGEMENT

	Note	2016 \$	2015 \$
Financial assets			
Cash and cash equivalents	6	230,562	373,330
Loans and receivables	7	85,578	2,827
Total financial assets		<u>316,140</u>	<u>376,157</u>
Financial liabilities			
<i>Financial liabilities amortised at cost:</i>			
- trade and other payables	12a.	15,930	5,224
Total financial liabilities		<u>15,930</u>	<u>5,224</u>

The board of directors have overall responsibility for identifying and managing operational and financial risks. These risks are managed by the Audit and Risk Committee.

Of the financial risks the company is exposed to, including government funding, interest rate, credit and liquidity risks, arising from the above investments in financial instruments. The board has determined the key risk to PCA as at 31 December 2016 is government funding risk.

Given PCA is dependent on federal government funding to operate many of its services, the risk of loss of these funding streams is considered to be material to the company. During the period since incorporation, government funding contributed 29% of the company's revenues.

This risk is managed through a range of complementary strategies, though cannot be totally mitigated by PCA.

19. ECONOMIC DEPENDENCY

As noted above, PCA is dependent on grants received from the Australian Sports Commission ("ASC") for the majority of its revenue used to fund its operations, at 29% of PCA's revenues for the financial year (2015: 44%). At the date of this report the Directors have no reason to believe the ASC will not continue to support the company.

20. COMPANY DETAILS

On 6 July 2016, Pony Club Australia Ltd was established as a company limited by guarantee. At this time, all operations and net assets of the predecessor incorporated association, being Pony Club Australia Inc., were transferred to the company.

These financial statements have been prepared on a combined basis across the full 2016 financial year for presentation in the annual report.

21. EVENTS SUBSEQUENT TO BALANCE DATE

No other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial year.

Directors' Declaration

In accordance with a resolution of the directors of Pony Club Australia Ltd, the directors of the company declare that:

1. The combined financial statements and notes, as set out on pages 6 to 19, are in accordance with the *Corporations Act 2001*, and:
 - a. comply with Australian Accounting Standards – Reduced Disclosure Requirements;
 - b. give a true and fair view of the combined financial position of the company as at 31 December 2016 and of its performance for the financial year ended on that date.
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.



Mrs Carol Paterson
Chairperson



Mrs Melanie Woodward
Director/Treasurer

Dated this 23rd day of March 2017

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
PONY CLUB AUSTRALIA LTD**

Report on the Financial Report

We have audited the accompanying financial report of Pony Club Australia Ltd (the company), which comprises the statement of financial position as at 31 December 2016, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the period then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of Pony Club Australia Ltd, would be in the same terms if given to the directors as at the time of this auditor's report.

Opinion

In our opinion, the financial report of Pony Club Australia Ltd is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the company's financial position as at 31 December 2016 and of its performance for the period ended on that date; and
- (ii) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

The Field Group - Audit

The Field Group – Audit
Chirnside Park, Victoria

Gavin Fraser

Gavin Fraser CA
Partner

Dated this 24th day of March 2017



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